

**Warwickshire Public Service Board  
Meeting on 25<sup>th</sup> September 2007 2.00pm**

**Bharat Sevak Samaj Edward Street Rugby**

**Agenda**

- 1 Welcome and Introductions
- 2 Apologies for Absence
- 3
  - a) Minutes of the Meeting held on 10<sup>th</sup> July 2007
  - b) Matters arising not otherwise covered by the Agenda
  - c) Progress Summary from the Blocks (to follow)
- 4 Progress across the LAA Blocks:
  - a) Focus on Children and Young People ( Marion Davis and Cllr Izzy Seccombe, Warwickshire County Council)
  - b) Progress Summary from the Blocks (to follow)
  - c) Agreeing a Programme for future Block Presentations
- 5 Narrowing the Gap (Discussion Paper attached)
- 6 Local Public Service Agreement 2 (LPSA2) (paper attached)
- 7 Safer Communities – Budget Pressures (paper attached)
- 8
  - a) County Themed Partnerships Membership Update (Paper attached)
  - b) Local Strategic Partnership Update (Report attached – and to include a verbal update from the meeting of the Task & Finish Group on 21<sup>st</sup> September 2007)
- 9 Six monthly Review of the LAA and the ‘New LAA’ (Paper attached)
- 10 First Meeting of the PSB Advisory Forum
- 11 Budget Issues (to suggest a focus on this matter at the next Meeting following the publication of the Comprehensive Spending Review)
- 12 Any Other Business
- 13 Future Meeting Arrangements

Visit the Warwickshire LAA website for further information about the LAA

[www.warwickshire.gov.uk/newlaasite](http://www.warwickshire.gov.uk/newlaasite)

**Warwickshire Public Service Board Meeting  
25<sup>th</sup> September 2007**

**Narrowing the Gap**

**1 Background**

- 1.1 One of the three over-arching themes of the Warwickshire LAA is to 'Narrow the Gap'. By narrowing the gap, we mean reduce differences across the County in terms of achievement, opportunity and quality of life.
- 1.2 This matter was debated at the last meeting of the Board when members concluded:
- That the overall approach set out in the discussion paper be agreed
  - That the selection of LAA outcomes set out in the table be agreed subject to amendment and circulation to partners for any further inputs.
  - That further work is carried out by the partners through the district LSPs to identify all available data and other information in respect of the data set
  - That block leaders and district LSPs are requested to give particular attention to the selection of LAA outcomes when finalising and localising their delivery plans and local actions
  - That the focus of the first PSB Advisory Forum be on 'Narrowing the Gap'.
  - That a specific 'Narrowing the Gap' work programme, identifying baseline data, targets, agreed actions and the allocation of resources should be presented to the next meeting of the Board
  - That a report on the LPSA Project be brought to the next meeting of the Board (see Agenda 6)
- 1.3 On 24<sup>th</sup> August I wrote members of the Board suggesting that we take matters further in the following way:
- The initial focus for developing our work should be on measuring the gap in terms of district and sub district data relating to the revised data set. As regards sub district data we should base this on District Borough Council wards in the 1st instance
  - I should ask for PSB partner help to identify district and sub-district data for those 2 outcomes in the data set for which we only appear to have countywide data:
    - Working Age population with no qualifications
    - Working Age population with NVQ4 or above
  - I would progress the gap measurement as outlined above as swiftly as possible – so that I could report to this meeting of the Board
  - We should not lose sight of the other gap measurement methods - i.e. gender, age, ethnicity, and social class.
  - We should also make very effort to find ways of measuring the gap in respect of disability in addition to the methods set out in the Outcome/Indicator list.

- Subject to your comments, I would put together the first draft of a further paper to the PSB based on this approach.

1.4 I also informed members that the County Council's Strategic Director for Environment and Economy, John Deegan, has been asked to carry out a piece of work for the County Council that will focus on the 'North:South divide'.

## **2. Partner Comments and Progress made**

2.1 The data set (based on existing LAA outcomes) has been revised to take into account the points made at the last meeting. This now includes indicators that relate to Infant Mortality and Unemployment and is attached as an appendix to this report.

2.2 A number of positive comments were made by partners to the note dated 24<sup>th</sup> August 2007 as follows:

NHS Warwickshire – offering access to relevant research approaches undertaken within the NHS

### Stratford District Council:

- a. Comfortable with the overall approach on the basis that we are not holding back the better performers from improving – the message to emphasise being that the worse performers need to improve more than the better.
- b. Concentrating on measurement might detract from actions being taken.
- c. Strongly suggest the inclusion of information in relation to ethnicity, and in particular economic migrants.
- d. Considered that information concerning Working Age Population with No Qualifications and NVQ level 4 was available in relation to District Electoral Wards and that some information relating to disability might also be available.

Rugby Borough Council: Requesting some clarification on the overall approach.

North Warwickshire Borough Council – Agreeing the overall approach and suggesting that work should also be done to identify and measure the gap at applying at a more local (i.e. individual community level) to take into account the fact that difficulties faced by comparatively small communities in pockets of disadvantage would not be necessarily be apparent from electoral ward level data.

Warwick District Council: No problems with the approach and suggesting that some information relating to No Qualifications and NVQ may already be known by the Warwickshire Observatory.

### NRA Adviser (Rachel Mann):

- a. central government expect the gap to be narrowed between the worst and the best locally and also with the rest of the country (if the average performance is below all England - would it therefore be useful to show that as well?

- b. In relation to your approach & the next steps, what exactly are you going to ask block leads to do now? What do you want the PSB to do - for example should it be asking to see the delivery plans that specifically address these issues? How are the links between say teenage pregnancy and educational attainment (if there are any) going to be picked up?

District LSP Lead Officers: At their meeting on 4<sup>th</sup> September agreed the overall approach

- 2.3 I requested the Warwickshire Observatory to progress the gap measurement at a district and sub district level (i.e. District Electoral Wards) and they have carried out this comprehensive piece of work (attached as a further appendix to this report).
- 2.4 Board members will note the contents of this detailed report and in particular the specific comments made by the Observatory in the Summary to the report.

### **3. Taking forward the work:**

- 3.1 Perhaps the most significant conclusion reached by the Observatory is:  
  
‘Of the thirteen indicators that can be tracked across a number of years, only two demonstrate a reduction in the gap between the ‘best’ and ‘worst’ districts within the county. In some cases, the gap continues to grow’
- 3.2 It is against this context that Members are asked to consider and comment on the report and the work undertaken by the Observatory to quantify the gap that exists amongst the communities of the county and is asked to agree a way forward.
- 3.3 In doing so the Board is asked to ensure that there will be an appropriate balance between on the one hand undertaking further research and on the other developing and then implementing a work programme to address the issues.
- 3.4 The Board is asked to consider the following matters:
  - a) To re-affirm the revised data set attached as an appendix to this report.
  - b) To consider requesting the Warwickshire Observatory to add information that will, for each indicator in the data set, show performance that compares Warwickshire as a whole with the rest of the country.
  - c) To agree the gap measurement undertaken by the Warwickshire Observatory in relation to districts and electoral wards
  - d) To consider how to further progress the gap quantification in relation to the following:
    - i) Geographical areas at a level more local than electoral wards
    - ii) Gender
    - iii) Age
    - iv) Ethnicity (to include economic migrants)
    - v) Social Class
    - vi) Disability (currently missing from the data set measurement matrix)

e) To consider what actions should be requested of Block Leaders and District LSPs to positively address the gap, possibly including:

- a request to identify and report the specific actions that they are already taking in their delivery plans and in the allocation of available resources to address the gap
- a request to identify specific communities / localities within which to focus any agreed work programme

f) To consider how the partnership as a whole can support the taking forward of work on Narrowing the Gap both in relation to further research and positive action.

g) To consider the overall resource implications of taking forward a meaningful programme of work

3.5 As mentioned in paragraph 1.4 of this report, the County Council has begun a specific and related piece of work relating to Narrowing the Gap. This is concerned with identifying the geographical pattern of investment by the Council over time, and the investigation of local migration patterns. John Deegan will be attending the Board meeting in order to share information concerning this work

Nick Gower Johnson  
County Partnerships Manager  
Warwickshire County Council  
14.9.07

## APPENDIX: A

Block	Outcome	Indicator	Method of Measuring the Gap					
			District	Sub-District	Gender	Age	Ethnicity	Social Class /ACORN Type
Children and Young People	Infant Mortality	Deaths occurring within 1 year of birth per 1,000 live births	✓	✗	✗	✗	✗	✗
	Teenage pregnancy	Under 18 conception rate	✓	✓	✗	✗	✗	✗
	Educational attainment	Pupils obtaining 5+ GCSEs grade A-C	✓	✓	✓	✗	✓	✓
	Positive destinations	Year 11 leavers in positive destinations	✓	✓	✓	✗	✓	✓
Safer Communities	Reduce crime	British Crime Survey comparator crime	✓	✓	✓	✓	✓	✓
	Reassure the public	Residents' fear of crime	✓	✗	✓	✓	✗	✓
	Build respect	Residents with high level of perceived disorder	✓	✓	✓	✓	✓	✓
Stronger Communities	Community empowerment	Residents who feel they can influence decisions affecting their local area	✓	✓	✓	✓	✓	✓
	Access to services	Residents who find it easy to access essential services	✓	✓	✓	✓	✓	✓
	Fair, tolerant and cohesive communities	Residents who feel their local area is a place where people from different backgrounds get on together	✓	✓	✓	✓	✓	✓
Healthier Communities & Older People	Reduce health inequalities	All age, all cause mortality rates	✓	✗	✓	✓	✗	✗
Economic Development & Enterprise	Skills and qualifications	Working age population with no qualifications	✓	✓	✓	✓	✓	✓
	Skills and qualifications	Working age population with NVQ4 or above	✓	✓	✓	✓	✓	✓

	Worklessness	Incapacity Benefit claimants	✓	✓	✓	✓	x	x
	Worklessness	Job Seeker Allowance Claimant Count	✓	✓	✓	✓	x	x
Climate Change & Environment	Liveability	Residents satisfied with their local area as a place to live	✓	✓	✓	✓	✓	✓

## **APPENDIX B**

### **Narrowing the Gap in Warwickshire**

#### **Measuring the Gap**

Public Service Board, 25<sup>th</sup> September 2007

#### **Introduction**

The Public Service Board (PSB) agreed in July to commission a report that aims to quantify the 'gap' that exists amongst Warwickshire's communities. This paper focuses on measurement of those geographical differences across the County, exploring the scope and scale of the gap, and how these have changed over time.

A set of sixteen core indicators has been selected and agreed by PSB, taking indicators across all six blocks within the LAA. This paper measures the gap between the 'best' and 'worst' performing Districts in relation to these selected indicators. This will help us understand the scale of the issue and whether there is any consistency in the extent of the gap both over time and across indicators. The analysis also identifies, where possible, what improvements are needed in order to remove the gap and get all five Districts performing at the level of the current 'best performer'.

In addition, sub-District (ward) analysis is also provided where possible. This enables us to identify pockets of need that exist across parts of the County that might not necessarily be considered in a simple analysis of District-level data.

#### **Summary**

- Of the sixteen key indicators assessed, the clear message is a confirmation that the north-south divide persists in Warwickshire. This, in most cases, can be specified as a distinction between Nuneaton & Bedworth and Stratford-on-Avon/Warwick Districts.
- The only indicator that does not fit this model is 'Access to Services'. This follows a different pattern largely due to the differences between rural and urban parts of the County.
- Nuneaton & Bedworth specifically is the worst performer in by far the highest number of the sixteen indicators.
- The ward level analysis identifies a number of wards that consistently appear within the 'best' and 'worst' 5% across the County. These areas are not likely to be surprises and the analysis supports findings from previous Index of Deprivation results.
- Of more concern, is that of the thirteen indicators that can be tracked across a number of years, only two demonstrate a reduction in the gap between the 'best' and 'worst' Districts within the County. In some cases the gap continues to grow.



## **Comments on Data**

Not all indicators have available data for every year covered by this analysis. Some are relatively new measures, introduced specifically for the LAA, and no historical data is available.

Several of the datasets involve relatively small numbers and can be subject to fairly large random fluctuations. It is advised that medium-term trends are considered rather than individual years.

Many of the indicators cannot be significantly improved over the short-term and monitoring over several years is required before reliable changes can be identified.

Figures have been presented in index form to help illustrate the relative scale of the gap more easily. The 'best' performance is always displayed as 100 with the 'worst' performance calculated accordingly. It should be emphasised that the best and worst performing Districts are not necessarily the same year-on-year.

An Appendix to this report provides appropriate metadata regarding the data sources used for this analysis.

## **Next Steps**

This paper clearly identifies the extent of the gap that exists amongst different parts of Warwickshire, specifically Districts and where possible wards.

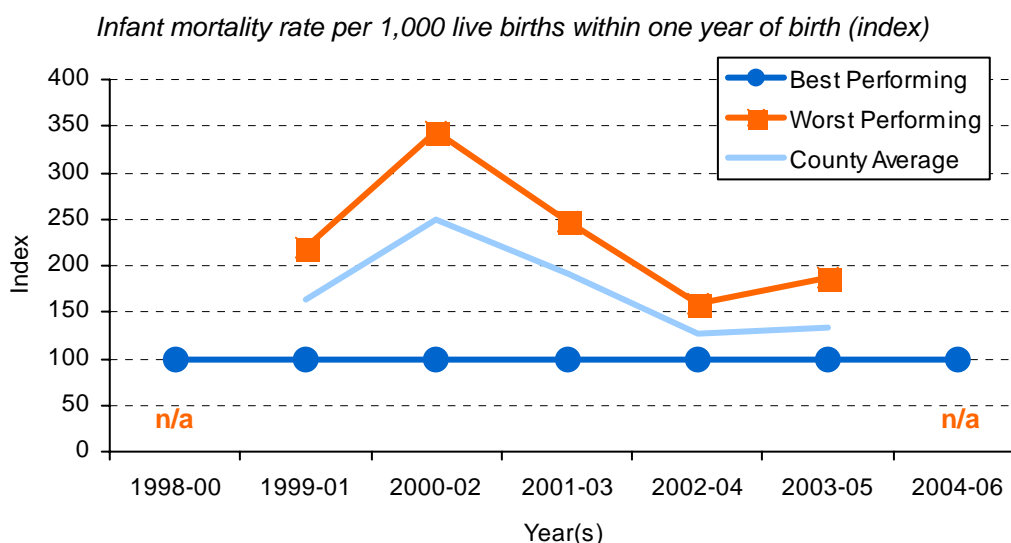
Work is now starting within the County Council to understand how effectively its activities and policies are impacting on the gap that exists between Nuneaton & Bedworth and other parts of the County. This will firstly identify the geographical pattern of investment by the County Council over time, and could be an area of work repeated for other public sector agencies to provide a more comprehensive picture of investment. Secondly, it will investigate local migration patterns, to identify whether or not recent policies have had the effect of encouraging some degree of social mobility on a household basis in Nuneaton & Bedworth.

As a follow-on phase to the work it will be necessary to assess options for further and potentially different interventions to reduce the north-south divide.

A progress report on the results and outcomes from this work will be presented to the Public Service Board at the end of both phases.

## Infant Mortality

**Outcome:** CYP4 – Infant mortality rate per 1,000 live births within one year of birth  
**Availability:** 1999 – 2005 **Geography:** District only due to small numbers  
**Notes:** Due to small numbers, figures are aggregated across three years



The infant mortality rate in the worst performing District is often around twice that in the best performing District. During this period, the overall County rate has remained fairly static at between 4 and 5 per 1,000.

*Infant mortality rate per 1,000 live births within one year of birth (actual values)*

		1998-00	1999-01	2000-02	2001-03	2002-04	2003-05	2004-06
'Best'	Index	100	100	100	100	100	100	n/a
	District	n/a	NW	NW	RG	WK	WK	n/a
	Value	n/a	3.0	1.6	2.1	3.6	3.8	n/a
'Worst'	Index	n/a	220.0	343.8	247.6	158.3	186.8	n/a
	District	n/a	NB	NB	NB	NB	NW	n/a
	Value	n/a	6.6	5.5	5.2	5.7	7.1	n/a

This indicator is fairly dynamic and, due to the fairly small numbers involved, there can appear to be significant changes each year. For example, North Warwickshire featured as the best performing District in the first two years of available data but has most recently become the worst performing District.

In terms of more reliable trends, we can observe that:

- Nuneaton & Bedworth has featured as the worst performing District in four out of five years
- The gap between the best and worst performing Districts is in excess of 100%.
- The gap between the best and worst performing Districts has not significantly improved during the period in question

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to reduce infant mortalities by around seven per year across the appropriate locations. This represents a reduction of around 26% on current levels.

Due to the small numbers involved there is no ward level data available for this indicator.

### Infant Mortality

Infant mortality rate per 1,000 live births within one year of birth



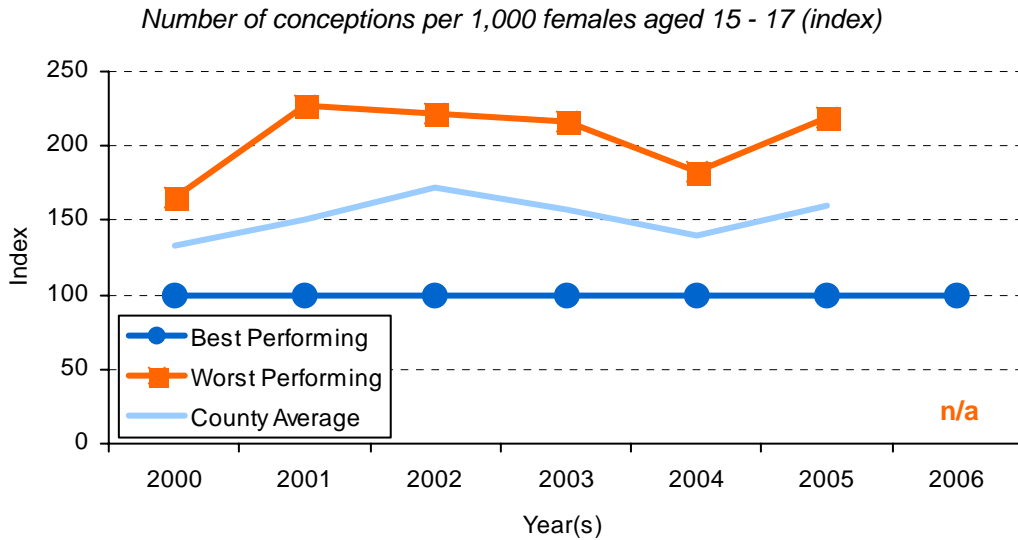
## Teenage Pregnancies

**Outcome:** CYP2 – Address teenage pregnancy

**Availability:** 2000 – 2005

**Geography:** District and Ward

**Notes:** Ward data is based on Connexions database and represents a snapshot only



The teenage pregnancy rate in the worst performing District is often around twice that in the best performing District. During this period, the overall County rate has remained fairly static at between 35 and 40 per 1,000.

*Number of conceptions per 1,000 females aged 15 - 17 (actual values)*

		2000	2001	2002	2003	2004	2005	2006
'Best'	Index	100	100	100	100	100	100	n/a
	District	ST	ST	ST	ST	ST	ST	n/a
	Value	31.2	26.1	20.1	25.1	26.5	22.9	n/a
'Worst'	Index	165.1	227.6	221.4	215.9	183.4	219.7	n/a
	District	NB	NB	NB	NB	NB	NB	n/a
	Value	51.5	59.4	44.5	54.2	48.6	50.3	n/a

The relative performance of the five Districts is fairly consistent over this time period, particularly at the extreme ends of the scale. Stratford-on-Avon District has enjoyed the best teenage pregnancy rates throughout the past six years, while Nuneaton & Bedworth has always suffered the highest rates.

- Nuneaton & Bedworth has always featured as the worst performing District during the past six years
- The gap between the best and worst performing Districts is often in excess of 100%.
- The gap between the best and worst performing Districts has not significantly improved during the period in question

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to reduce teenage pregnancies by around 140 per year across the appropriate locations. This represents a reduction of around 38% on current levels.

The map below illustrates ward level data associated with this indicator. It is taken from a Connexions database and presents the total number of teenage mothers (known to Connexions) as at August 2007. It is snapshot data and does not represent the number of teenage conceptions in a given year.

### Teenage Pregnancy

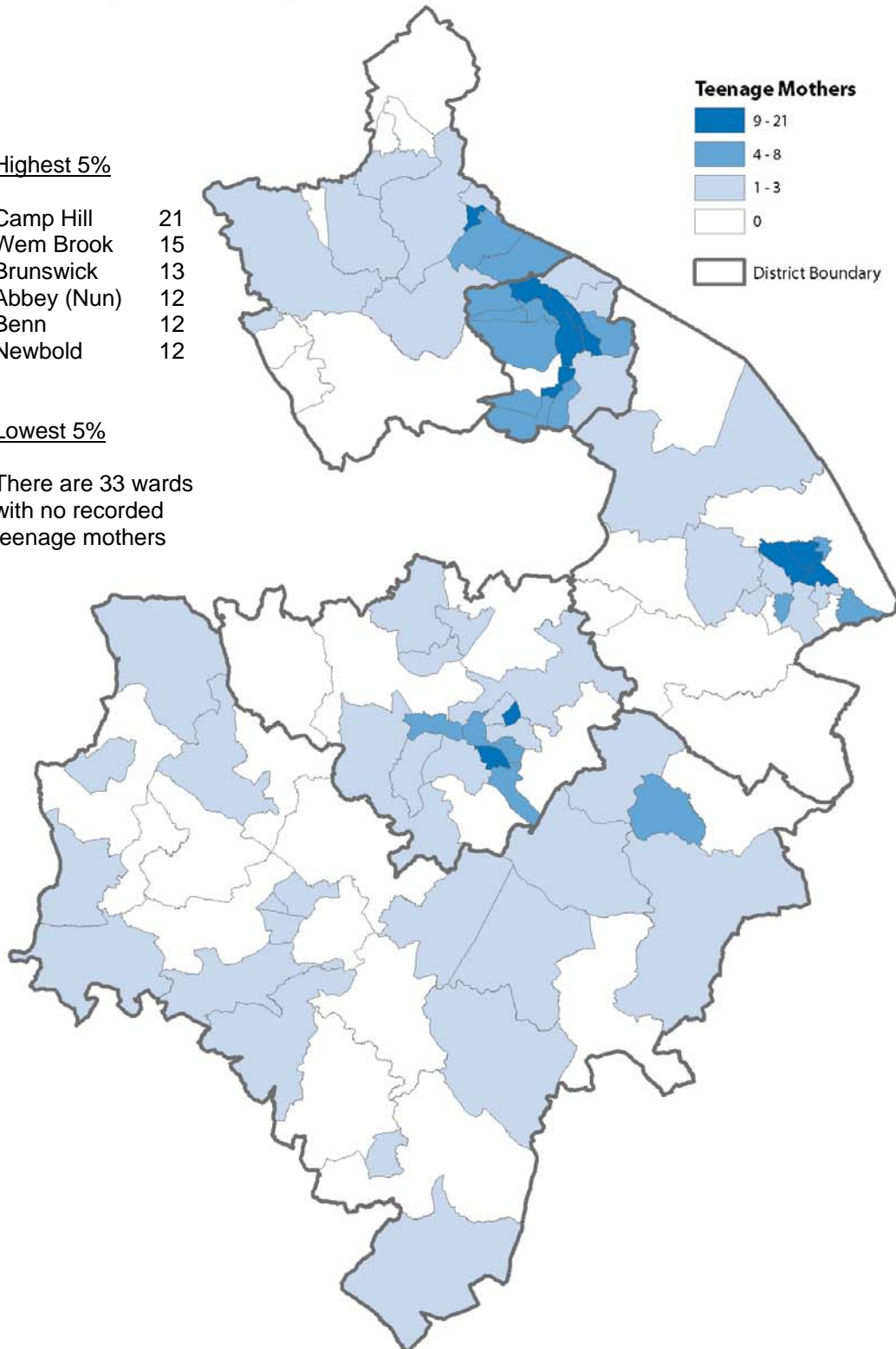
Number of mothers aged less than 20 as at August 2007

#### Highest 5%

Camp Hill	21
Wem Brook	15
Brunswick	13
Abbey (Nun)	12
Benn	12
Newbold	12

#### Lowest 5%

There are 33 wards with no recorded teenage mothers



## GCSE Attainment

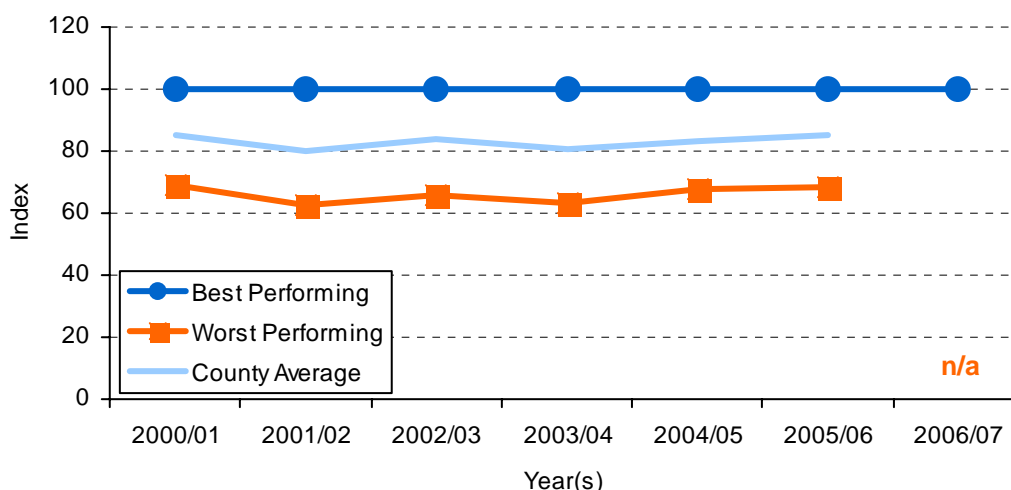
**Outcome:** CYP10ii – Develop the educational achievements of young people in Warwickshire with particular attention to defined communities

**Availability:** 2000/01 – 2005/06

**Geography:** District and Ward

**Notes:** District figures are based on location of educational establishment, ward figures are based on where pupils live

Percentage of 15 year olds attaining at least 5 GCSEs (or equivalent) at grade A\*-C (index)



The GCSE attainment rate in the worst performing District is often around 30-35% below the best performing District. During this period, there has been overall improvement for all parts of the County. The gap has not been reduced.

% of 15 year olds attaining at least 5 GCSEs (or equivalent) at grade A\*-C (actual values)

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	100	100	100	100	100	100	n/a
	District	ST	ST	ST	ST	ST	ST	n/a
	Value	59.8%	64.4%	64.4%	67.4%	68.6%	68.8%	n/a
'Worst'	Index	68.9	62.6	65.8	63.5	67.6	68.2	n/a
	District	NB	NW	NB	NB	NW	NW	n/a
	Value	41.2%	40.3%	42.4%	42.8%	46.4%	46.9%	n/a

Stratford-on-Avon District has enjoyed the highest GCSE attainment rates during each of the past six years. The lowest rate has alternated between Nuneaton & Bedworth and North Warwickshire during this period.

- The worst performing Districts have been either Nuneaton & Bedworth or North Warwickshire during the each of the past six years
- The gap between the best and worst Districts is usually between 30 and 35%.
- The gap between the best and worst performing Districts has not improved during the period in question

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 700 extra pupils to obtain five or more GCSEs at grades A\*-C per year in the appropriate locations. This represents an increase of around 18% on current levels.

The map below illustrates ward level data associated with this indicator. It has been provided by the National Consortium for Examination Results, via the CYPF Directorate. Data relates to the academic year 2005/06 and refers to the wards where pupils reside (as opposed to the District data which relates to where the schools are located).

### GCSE Attainment

Percentage of pupils achieving 5+ A\*-C GCSE (or equivalent) grades during the academic year 2005/06

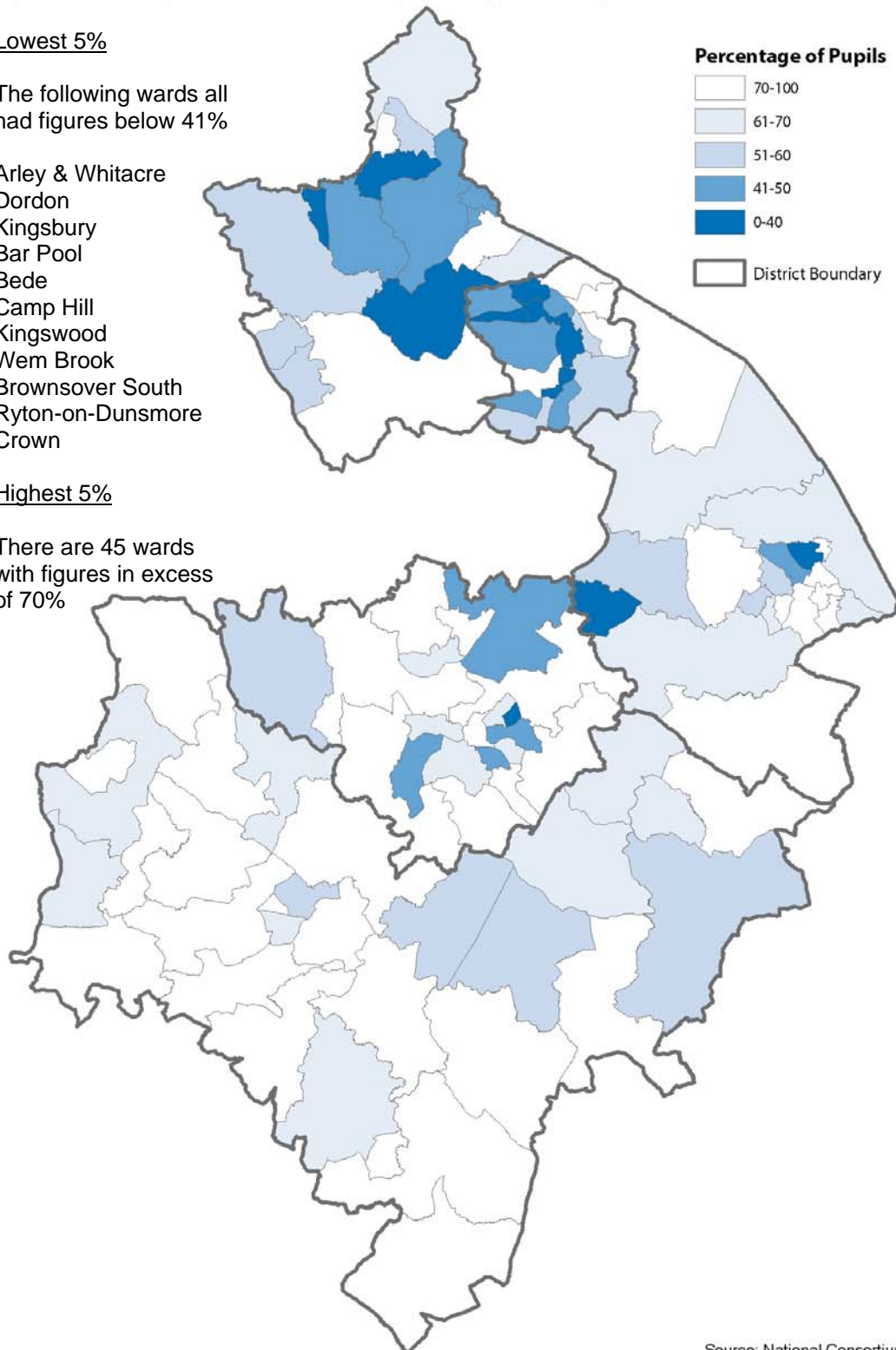
#### Lowest 5%

The following wards all had figures below 41%

Arley & Whitacre  
 Dordon  
 Kingsbury  
 Bar Pool  
 Bede  
 Camp Hill  
 Kingswood  
 Wem Brook  
 Brownsover South  
 Ryton-on-Dunsmore  
 Crown

#### Highest 5%

There are 45 wards with figures in excess of 70%



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Source: National Consortium for Examination Results (NCER)

## Positive Destinations

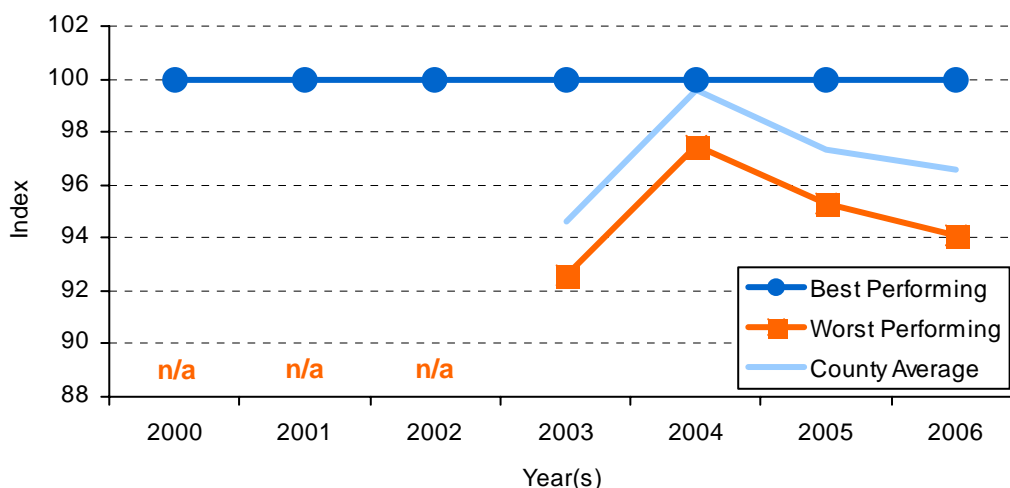
**Outcome:** CYP16 – Improving positive destinations

**Availability:** 2003 – 2006

**Geography:** District and Ward

**Notes:**

*Percentage of Year 11 Leavers who are in positive destinations at November following completion of statutory education in July (index)*



There is relatively little difference between the performances of the five Districts on this particular indicator, with all five consistently achieving in excess of 90% positive destinations. Overall performance has been improving slightly during this period.

*Percentage of Year 11 Leavers who are in positive destinations at November following completion of statutory education in July (actual values)*

		2000	2001	2002	2003	2004	2005	2006
'Best'	Index	n/a	n/a	n/a	100	100	100	100
	District	n/a	n/a	n/a	ST	ST/WK	ST	ST
	Value	n/a	n/a	n/a	97.0%	93.7%	96.2%	96.9%
'Worst'	Index	n/a	n/a	n/a	92.6	97.5	95.3	94.1
	District	n/a	n/a	n/a	NB	NB	NW	NW
	Value	n/a	n/a	n/a	89.8%	91.4%	91.7%	91.2%

Although there is relatively little difference in performance across the five Districts, the highest figures are consistently attached to the two southern Districts, whilst the lowest rates alternate between Nuneaton & Bedworth and, more recently, North Warwickshire.

- The worst performing Districts have been either Nuneaton & Bedworth or North Warwickshire during the each of the past four years
- The gap between the best and worst Districts is usually only around 5%.
- The gap between the best and worst performing Districts has not reduced during the period in question, although there is relatively little room for improvement.

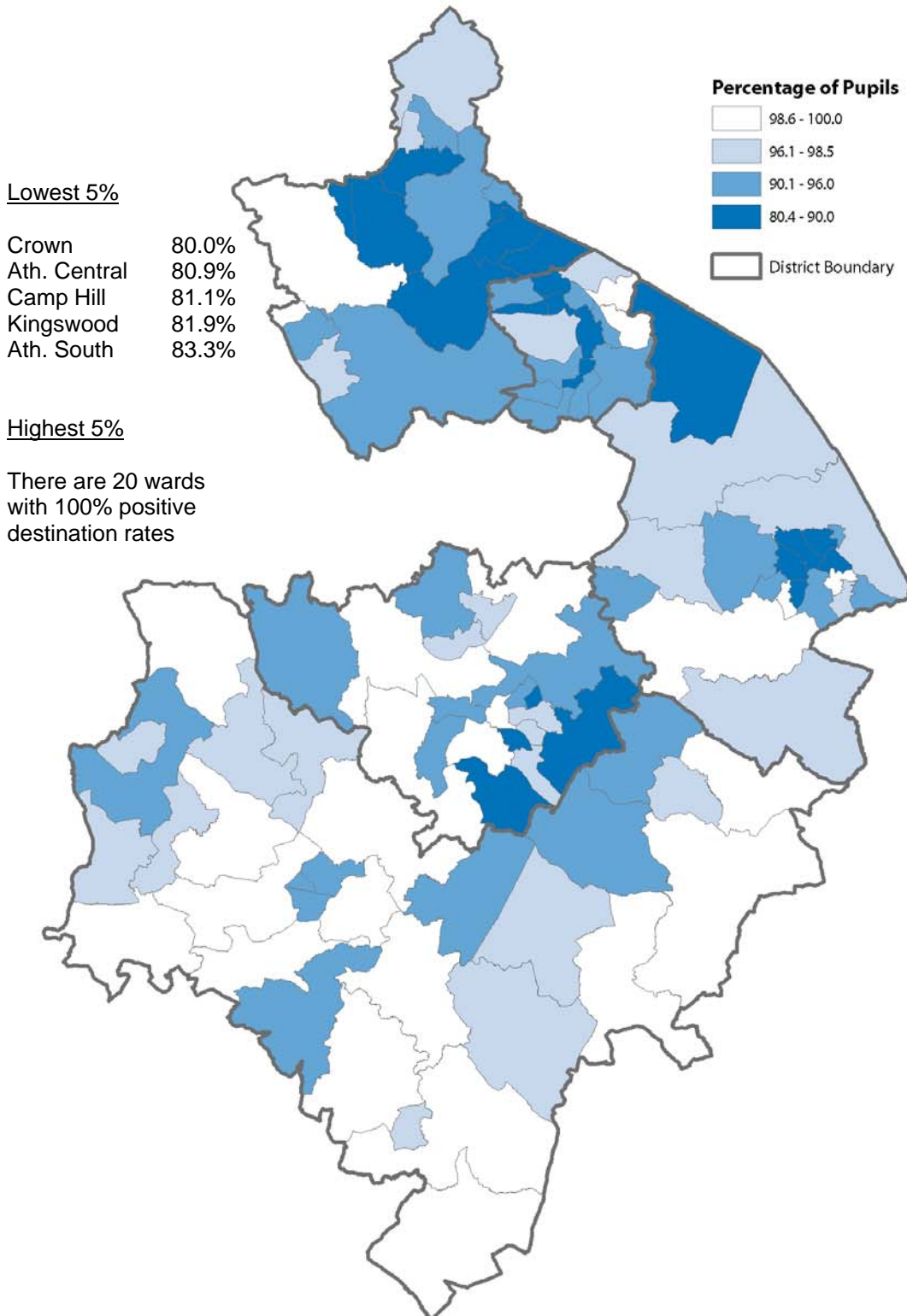
In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 220 extra pupils to enter positive destinations each year in the appropriate locations. This represents an increase of around 4% on current levels.



The map below illustrates ward level data associated with this indicator. It has been provided by Connexions. Data relates to 2006 and refers to the wards where pupils reside.

**Positive Destinations**

Percentage of Year 11 Leavers who are in positive destinations at November following completion of statutory education in July



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Source: Connexions

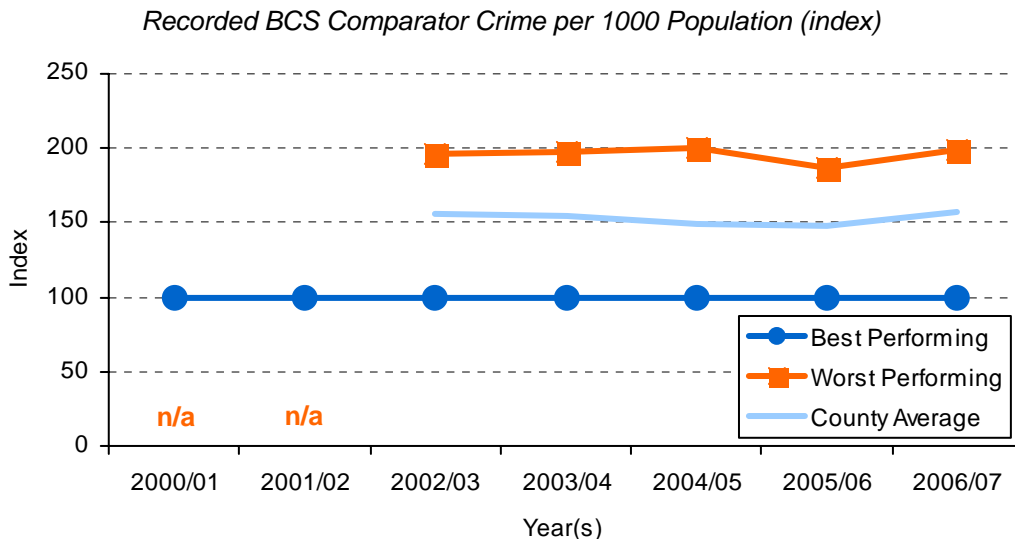
## Recorded Crime

**Outcome:** Sa1 – Reduce overall crime

**Availability:** 2002/03 – 2006/07

**Geography:** District and Ward

**Notes:** Ward level data can be misleading as it is heavily skewed towards town centres – crime rates don't reflect risk of a *resident* being a victim of crime. Figures relate to British Crime Survey Comparator Crime not total recorded crime (see Appendix for more information)



There is significant difference in the BCS recorded crime rate across the five Districts, with the highest rates twice as high as the lowest. Overall performance is unchanged during this period and the gap has not been reduced.

*Recorded BCS Comparator Crime per 1000 Population (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	n/a	n/a	100	100	100	100	100
	District	n/a	n/a	ST	ST	ST	ST	ST
	Value	n/a	n/a	35.1	36.2	35.2	34.6	34.5
'Worst'	Index	n/a	n/a	196.9	198.1	200.8	187.1	199.5
	District	n/a	n/a	RG	NB	NB	RG	RG
	Value	n/a	n/a	69.0	71.6	70.6	64.7	68.8

There is a degree of consistency in the relative performance of the five Districts, with Stratford-on-Avon enjoying the lowest crime rate during each of the past five years.

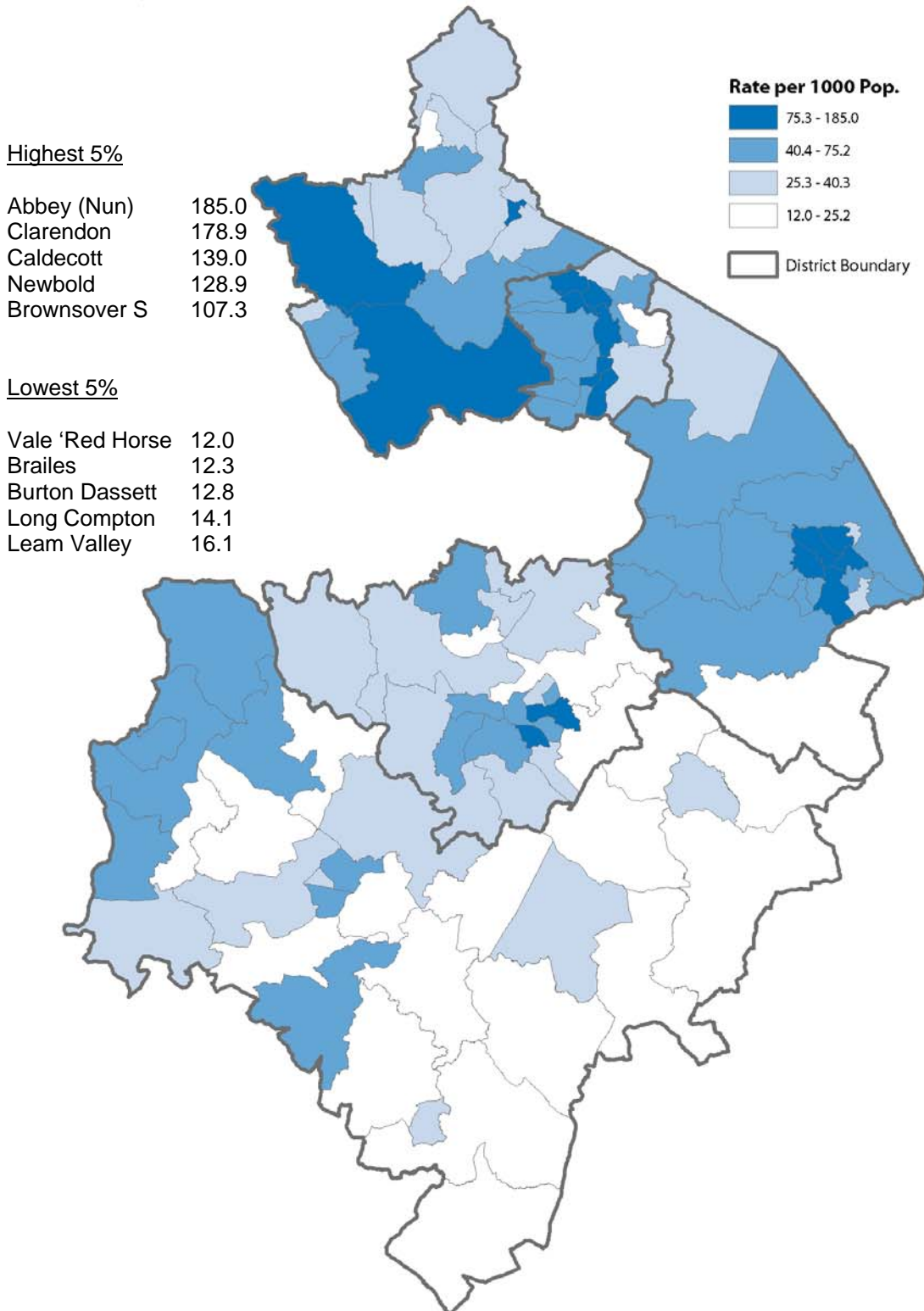
- The worst performing Districts have been either Nuneaton & Bedworth or Rugby during the each of the past five years
- The gap between the best and worst Districts is usually around 100%.
- The gap between the best and worst performing Districts has not reduced during the period in question.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 10,200 fewer BCS offences each year in the appropriate locations. This represents a reduction of around 36% on current levels.

The map below illustrates ward level data associated with this indicator. The raw data has been provided by Warwickshire Police and converted into rates by the Observatory. Data relates to financial year 2006/07. Ward data can be misleading as it tends to skew levels in the town centres. Of interest might be the residential or rural areas with the highest rates.

### Recorded Crime

British Crime Survey Comparator Crime Offences per 1000 Population 2006/07



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Source: Warwickshire Police, Warwickshire Observatory

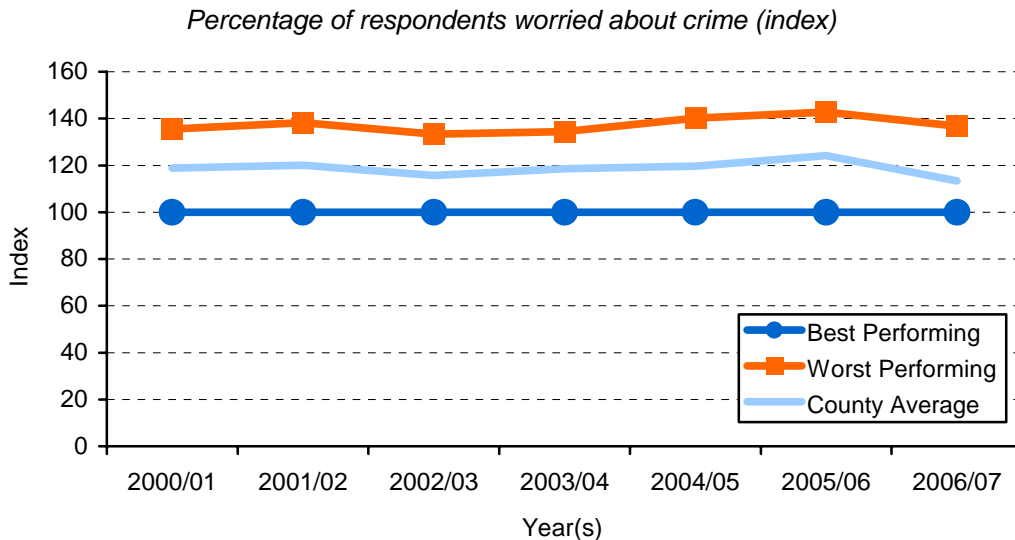
## Fear of Crime

**Outcome:** Sa4i – Reassure the public

**Availability:** 2000/01 – 2006/07

**Geography:** District

**Notes:** A composite fear of crime measure has been used in the LAA calculated by the average of fear of crime levels for (a) burglary, (b) car theft and (c) physical attack by a stranger. See Appendix for more information.



Fear of crime levels in the 'worst performing' Districts are consistently around 35-40% higher than the best performing District. There has been improvement across all parts of the County during the period in question, although the gap has not reduced.

*Percentage of respondents worried about crime (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	100	100	100	100	100	100	100
	District	ST	ST	ST	WK	ST	ST	WK
	Value	49.4%	45.4%	49.4%	46.0%	44.6%	43.3%	44.0%
'Worst'	Index	135.5	138.2	133.4	134.4	140.2	142.8	136.8
	District	NB	NB	NB	NB	NB	NB	NB
	Value	66.9%	62.7%	65.9%	61.8%	62.5%	61.9%	60.1%

There is a consistency in the relative performance of the five Districts, with Stratford-on-Avon or Warwick enjoying the lowest crime rate during each of the past seven years.

- The highest fear of crime levels have been in Nuneaton & Bedworth during each of the past seven years.
- The gap between the best and worst Districts is usually around 35-40%.
- The gap between the best and worst performing Districts has not reduced during the period in question.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to reduce the fear of crime (from 'worried' to 'not worried') in around 285,000 adults each year in the appropriate locations. This represents a reduction of around 13% on current levels.

The fear of crime data is collected via the County Council's Public Satisfaction Survey. The number of respondents to this survey is not sufficient to produce reliable ward level figures. Although the Borough and District Councils also carry out these surveys every third year, the fear of crime questions are not compulsory and do not feature.

### Fear of Crime

Percentage of residents worried about being the victim of crime



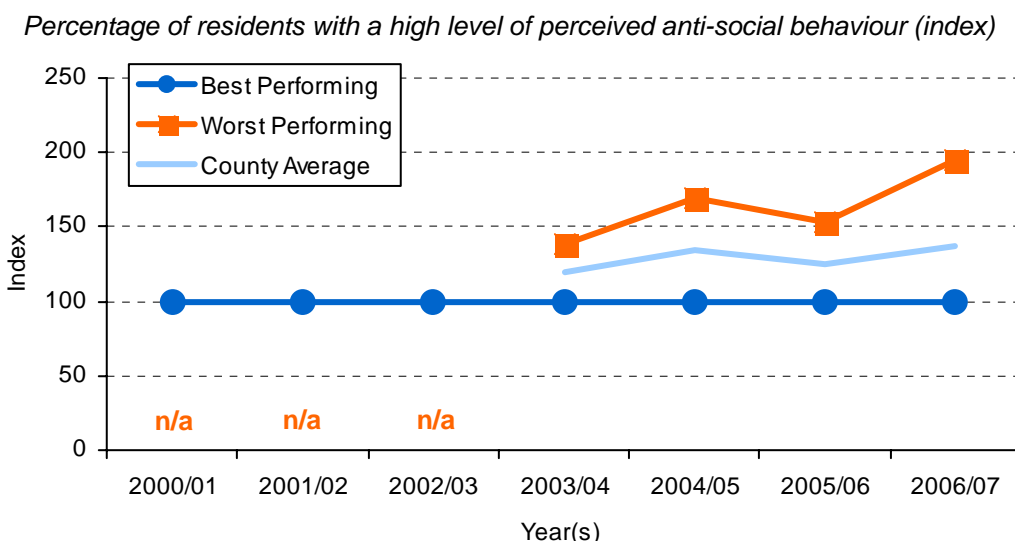
## Perception of Anti-Social Behaviour

**Outcome:** Sa6iv – Build respect in communities and reduce anti-social behaviour

**Availability:** 2003/04 – 2006/07

**Geography:** District and Ward

**Notes:** The figure for overall perception of ASB is calculated via a composite of seven individual ASB types. Respondents are deemed to have either a 'high level of perceived anti-social behaviour' or not. See Appendix for more information.



Although overall performance has improved across all parts of the County, the greatest improvement has been in those Districts that already enjoyed the lowest levels of perceived ASB. This means the gap has actually increased during this period.

*Percentage of residents with a high level of perceived anti-social behaviour (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	n/a	n/a	n/a	100	100	100	100
	District	n/a	n/a	n/a	ST	ST	NW	NW
	Value	n/a	n/a	n/a	31.7%	20.4%	21.3%	16.2%
'Worst'	Index	n/a	n/a	n/a	137.9	169.1	153.1	194.4
	District	n/a	n/a	n/a	NB	NB	NB	NB
	Value	n/a	n/a	n/a	43.7%	34.5%	32.6%	31.5%

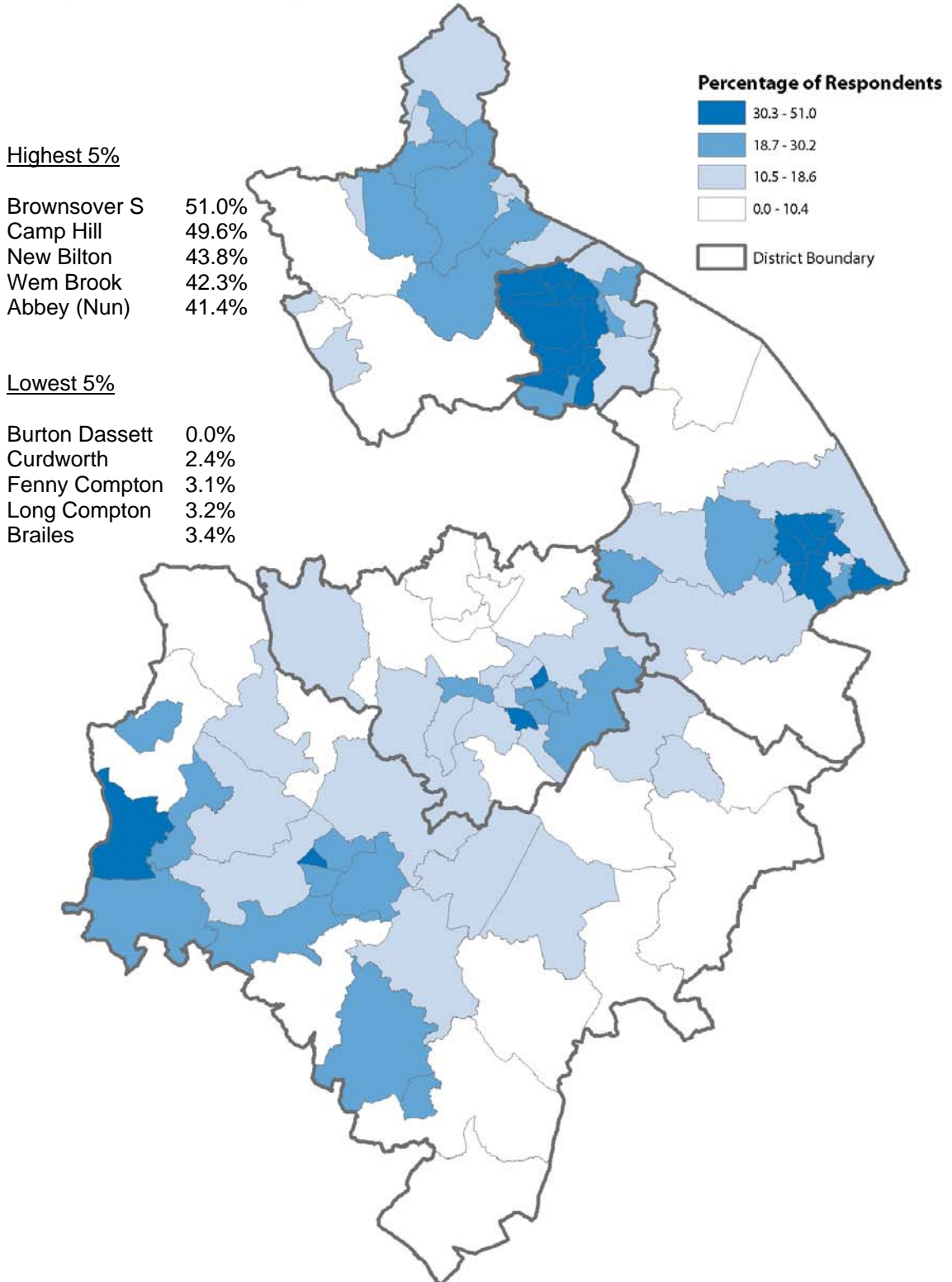
- Nuneaton & Bedworth has suffered the highest levels of perceived disorder during each of the past four years.
- Although levels are generally lower in the south of the County across the entire period, most recently North Warwickshire has enjoyed the lowest District-level rates.
- The gap between the best and worst performing Districts has increased during the period in question.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to reduce the perception of ASB (from 'high' to 'not high') in approximately 26,000 adults in the appropriate locations. This represents an improvement of around 27% on current levels.

The map below illustrates ward level data associated with this indicator. The data has been collected via the County, Borough and District Councils' Best Value User Satisfaction Survey and has combined to produce indicative ward level results. In some of the less populated rural wards the number of respondents may be fairly low.

### Perception of Anti-Social Behaviour

Percentage of respondents that have a high level of perceived disorder 2006/07



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Source: Warwickshire County Council

## Community Empowerment

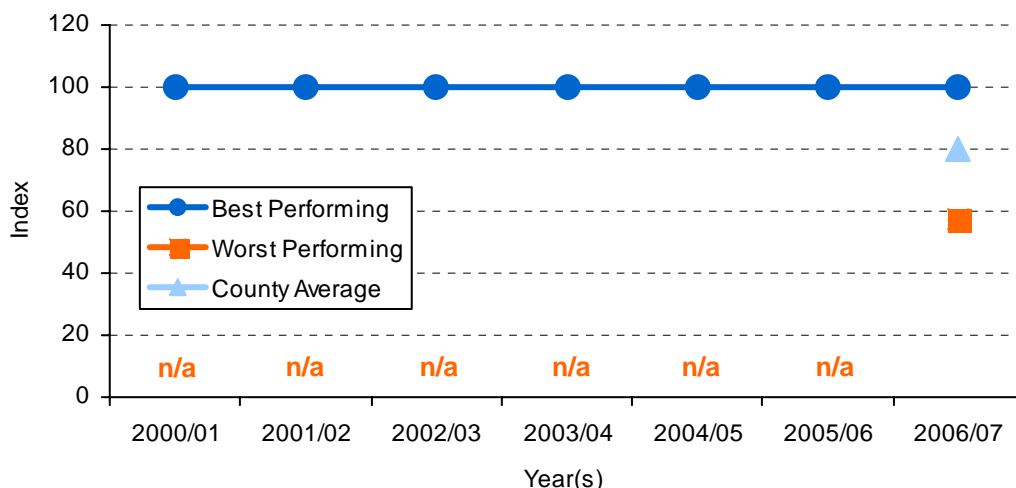
**Outcome:** St1i – Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery

**Availability:** 2006/07

**Geography:** District and Ward

**Notes:** This indicator is only available for 2006/07 as it was a new question in the latest round of Best Value User Satisfaction Surveys.

*Percentage of residents who feel they can influence decisions affecting their local area (index)*



The percentage of residents that feel they can influence decisions affecting their local area ranges between 22% in Rugby up to 39% in Nuneaton & Bedworth. This represents a gap of more than 40%, although it is too early to say whether this is a reliable difference.

*% of residents who feel they can influence decisions affecting their local area (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	n/a	n/a	n/a	n/a	n/a	n/a	100
	District	n/a	n/a	n/a	n/a	n/a	n/a	NB
	Value	n/a	n/a	n/a	n/a	n/a	n/a	38.7%
'Worst'	Index	n/a	n/a	n/a	n/a	n/a	n/a	57.1
	District	n/a	n/a	n/a	n/a	n/a	n/a	RG
	Value	n/a	n/a	n/a	n/a	n/a	n/a	22.1%

- Rugby (22%) and Nuneaton & Bedworth (39%) represent the two extremes in this indicator. The other three Districts are all around the 31% mark.
- It is not possible to say at this stage whether the gap is on the increase or decrease.

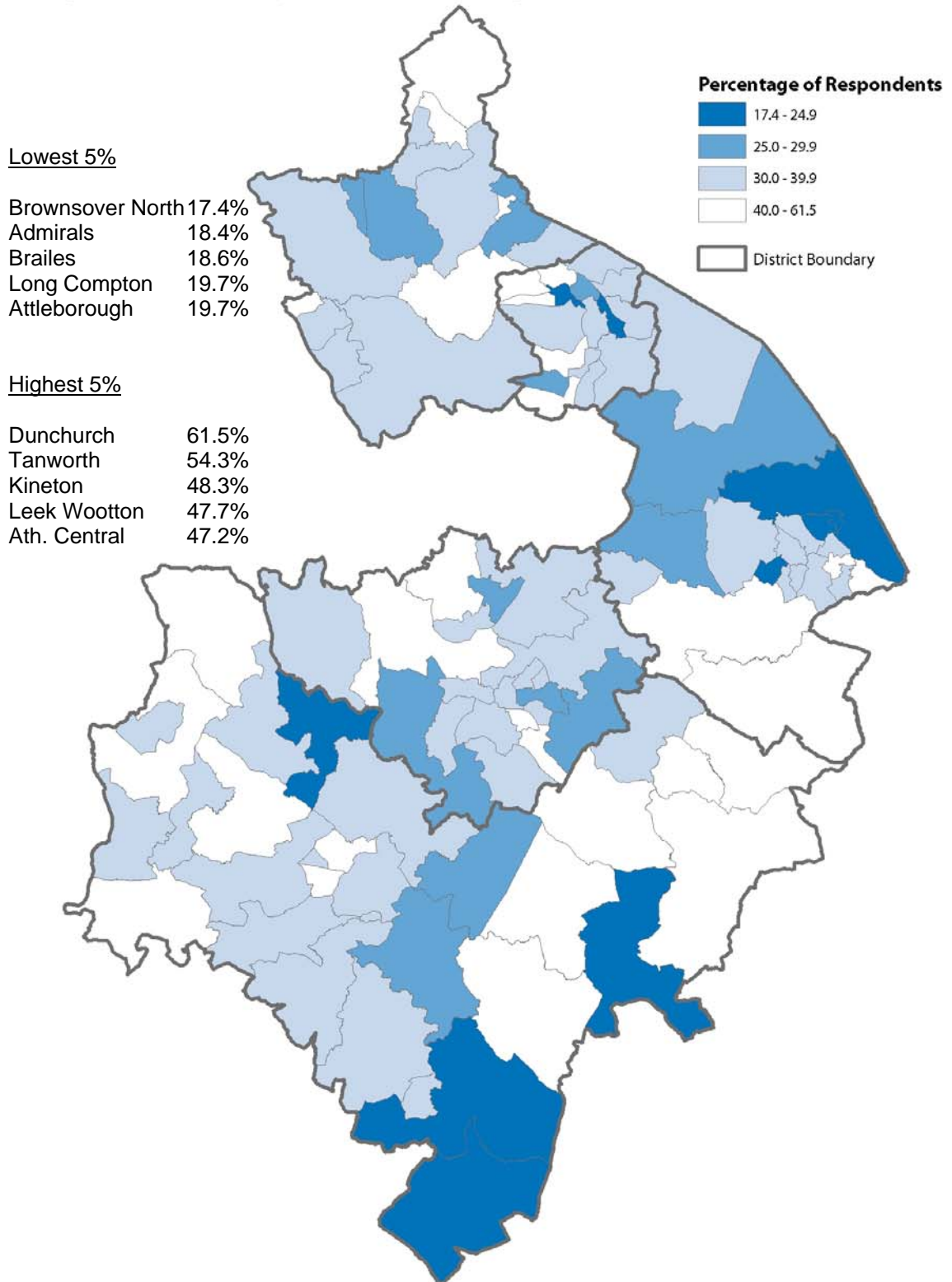
In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to increase the number of adults that feel they can influence decisions affecting their local area by approximately 30,200 in the appropriate locations. This represents an improvement of around 23% on current levels.



The map below illustrates ward level data associated with this indicator. The data has been collected via the County, Borough and District Councils' Best Value User Satisfaction Survey and has combined to produce indicative ward level results. In some of the less populated rural wards the number of respondents may be fairly low.

### Community Empowerment

Percentage of respondents that feel they can influence decisions affecting their local area 2006/07



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Source: Warwickshire County Council

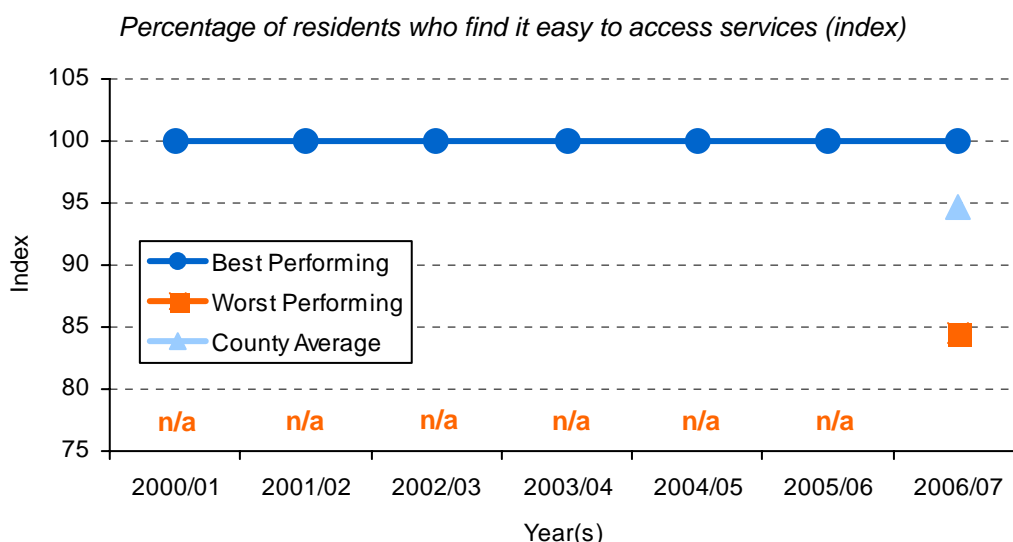
## Access to Services

**Outcome:** St2ii –Vibrant communities where people are likely to access facilities, services and amenities locally and participate in community life through shared activities such as learning, sports, arts and volunteering.

**Availability:** 2006/07

**Geography:** District

**Notes:** This indicator is only available for 2006/07 as it was a new question in the recent LAA Survey. It is derived from combining responses to questions regarding twelve key service types. Respondents are given an overall score and classed as finding it either 'easy' or 'not easy' to access services in overall terms. See Appendix for more information.



The percentage of residents that feel it is easy for them to access services, in overall terms, ranges between 68% in North Warwickshire up to 81% in Nuneaton & Bedworth. This represents a gap of around 15%, although it is too early to say whether this is a reliable difference.

*Percentage of residents who find it easy to access services (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	n/a	n/a	n/a	n/a	n/a	n/a	100
	District	n/a	n/a	n/a	n/a	n/a	n/a	NB
	Value	n/a	n/a	n/a	n/a	n/a	n/a	80.7%
'Worst'	Index	n/a	n/a	n/a	n/a	n/a	n/a	84.5
	District	n/a	n/a	n/a	n/a	n/a	n/a	NW
	Value	n/a	n/a	n/a	n/a	n/a	n/a	68.2%

- North Warwickshire (68%) and Nuneaton & Bedworth (81%) represent the two extremes in this indicator. The other three Districts are all around the 76% mark.
- It is not possible to say at this stage whether the gap is on the increase or decrease.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to increase the number of adults that feel they can easily access services affecting their local area by approximately 18,600 in the appropriate locations. This represents an improvement of around 6% on current levels.

The data relating to this indicator has been collected for the first time in the recent Local Area Agreement. Although the level of response has been good (in excess of 2,700 respondents) it is not sufficient to provide reliable ward level results. It will, however, be possible to produce locality figures once these areas have been confirmed.

### Access to Services

Percentage of residents that feel it is easy to access services



## Community Cohesion

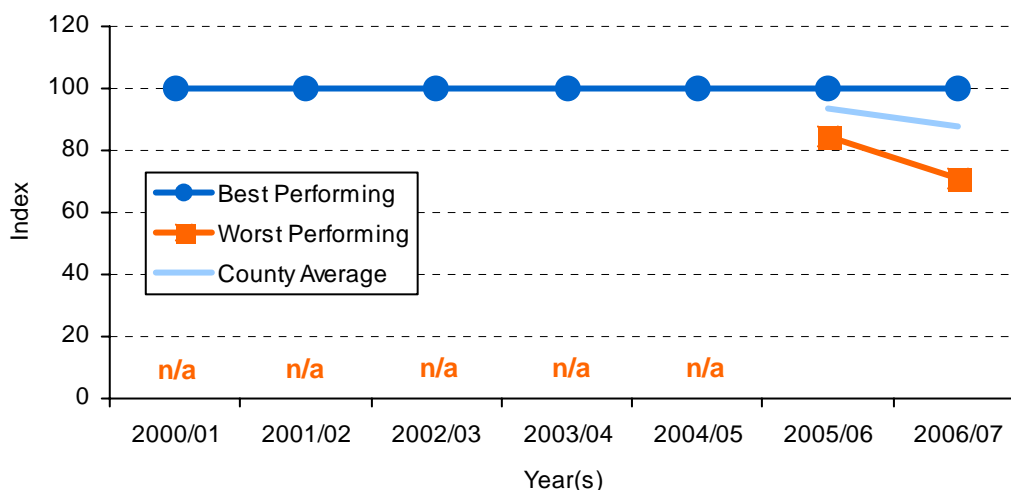
**Outcome:** St3i – Create fair, tolerant and cohesive communities

**Availability:** 2005/06 – 2006/07

**Geography:** District and Ward

**Notes:** The data for this indicator is derived from the recent Best Value User Satisfaction Surveys. Respondents are asked whether they feel their local area is a place where people from different backgrounds get on well together. See Appendix for more information.

*Percentage of residents that feel their local area is a place where people from different backgrounds get on well together (index)*



There is only two years' worth of data on this indicator so it is not possible to say with any certainty that the gap is on the increase, although the most recent figures point towards this scenario.

*Percentage of residents that feel their local area is a place where people from different backgrounds get on well together (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	n/a	n/a	n/a	n/a	n/a	100	100
	District	n/a	n/a	n/a	n/a	n/a	ST	WK
	Value	n/a	n/a	n/a	n/a	n/a	91.0%	88.0%
'Worst'	Index	n/a	n/a	n/a	n/a	n/a	84.7	71.1
	District	n/a	n/a	n/a	n/a	n/a	RG	NW
	Value	n/a	n/a	n/a	n/a	n/a	77.1%	62.6%

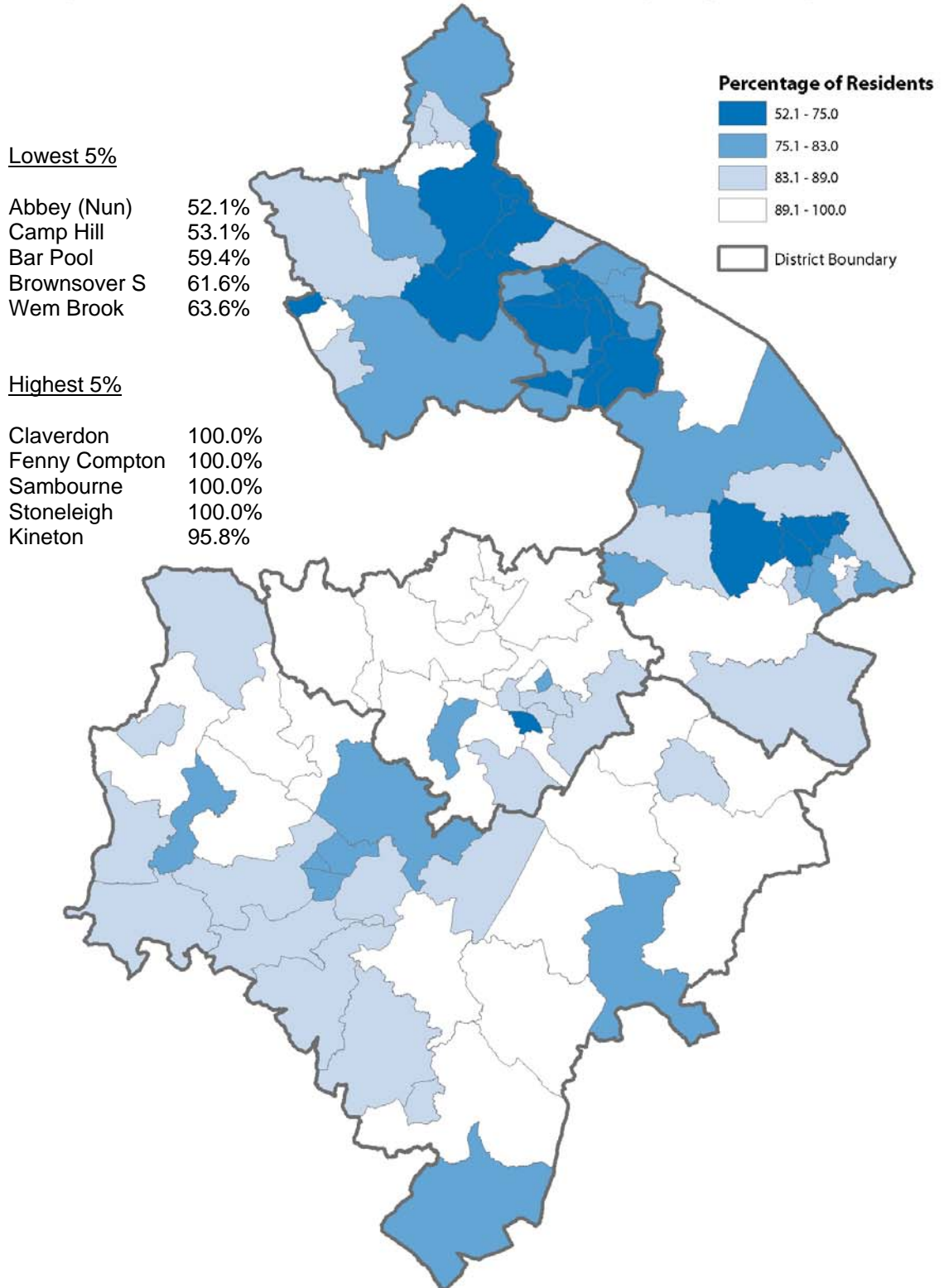
- For the two years that we have data, the two southern Districts have had the strongest performance.
- The gap between 'best' and 'worst' is currently almost 30%.
- It is not possible yet to say whether the gap is on the increase or not.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need to approximately 52,000 adults to shift their perception in the appropriate locations. This represents an improvement of around 16% on current levels.

The map below illustrates ward level data associated with this indicator. The data has been collected via the County, Borough and District Councils' Best Value User Satisfaction Survey and has combined to produce indicative ward level results. In some of the less populated rural wards the number of respondents may be fairly low.

### Community Cohesion

Percentage of residents that feel their local area is a place where people from different backgrounds get on well together



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Source: Warwickshire County Council

## Mortality Rates

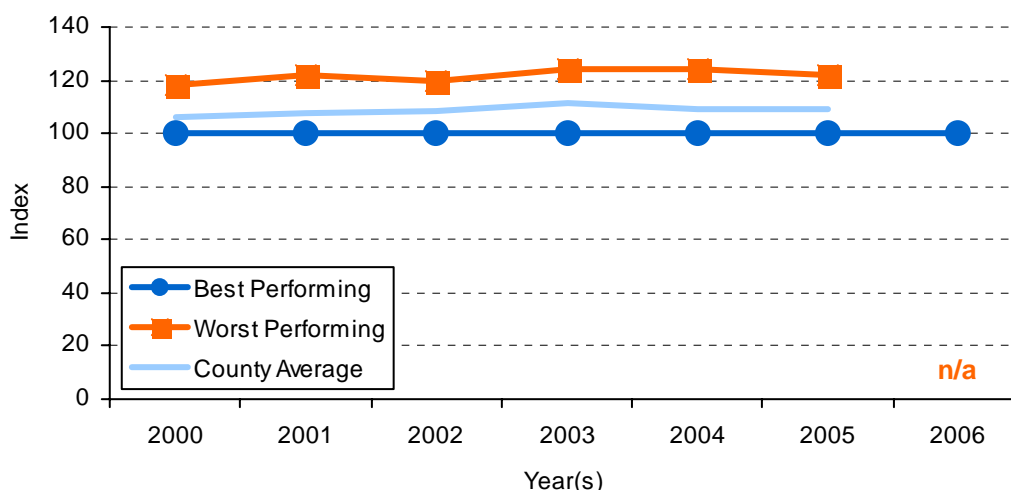
**Outcome:** HCOP1ii – Improve health and reduce health inequalities

**Availability:** 2000 – 2005

**Geography:** District only

**Notes:** This particular indicator is the number of deaths per 100,000 population (directly age-standardised rates, all ages). Numbers are not sufficient to produce reliable ward level data.

*Number of deaths per 100,000 population (directly age-standardised rates, all ages) (index)*



The gap between the 'best' and 'worst' performing Districts has remained fairly consistent at around 20% during the past six years. There has been improvement in all parts of the County during this period.

*Number of deaths per 100,000 population (directly age-standardised rates, all ages (actual values))*

		2000	2001	2002	2003	2004	2005	2006
'Best'	Index	100	100	100	100	100	100	n/a
	District	WK	WK	ST	ST	WK	WK	n/a
	Value	633.6	603.6	587.0	576.5	561.9	562.4	n/a
'Worst'	Index	118.5	121.8	120.0	124.5	124.1	121.8	n/a
	District	NB	NB	NB	NW	NB	NB	n/a
	Value	750.8	735.2	704.2	717.9	697.1	685.1	n/a

- In five of the past six years, Nuneaton & Bedworth has had the highest mortality rate.
- The two southern Districts have consistently enjoyed the two lowest rates.
- The available information does not suggest that the gap has diminished in recent years.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need 260 fewer deaths per year in the appropriate locations. This represents an improvement of around 8% on current levels.

The data relating to this indicator is not readily available at ward level. It may be possible, given more time, to construct some estimates combining data from several years.

### Mortality Rates

Number of deaths per 100,000 population (directly age-standardised rates, all ages)



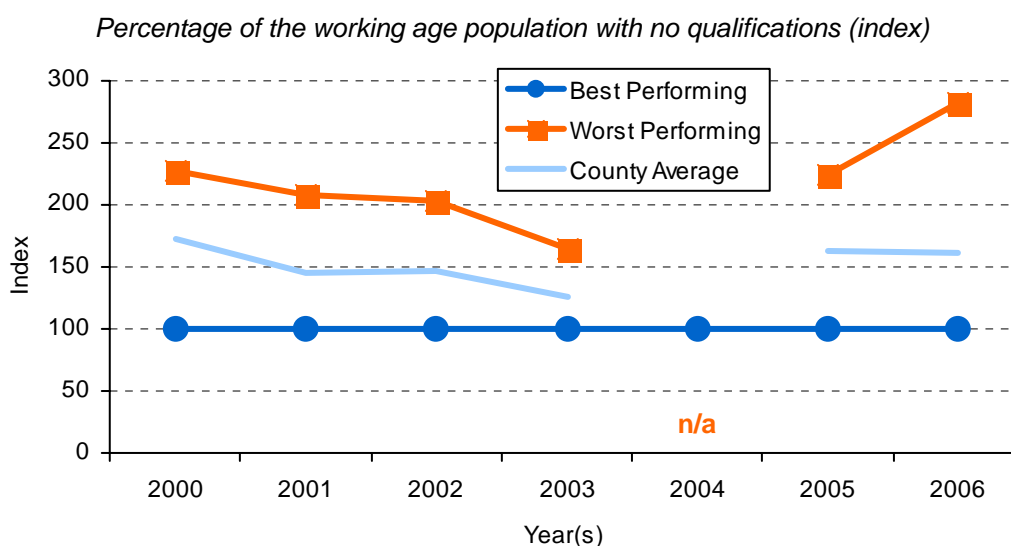
## Qualifications (1 – no qualifications)

**Outcome:** EcDev3i – More adults with the skills and qualifications needed to be an effective member of Warwickshire's workforce

**Availability:** 2000 – 2006, 2004 missing

**Geography:** District and Ward

**Notes:** This indicator – the percentage of the working age population with no qualifications – is derived from the ONS Annual Population Survey. Sample sizes are small and District level figures carry large confidence intervals (up to +/-7%).



The gap between the 'best' and 'worst' performing Districts is particularly large with this indicator, with the proportion of the working age population with no qualifications in the worst performing District often recorded as more than twice that of the best performing District. There is been improvement in this indicator across all parts of the County during the past seven years.

*Percentage of the working age population with no qualifications (actual values)*

		2000	2001	2002	2003	2004	2005	2006
'Best'	Index	100	100	100	100	n/a	100	100
	District	ST	WK	WK	ST	n/a	WK	ST
	Value	9.3%	12.3%	11.0%	12.7%	n/a	11.0%	7.5%
'Worst'	Index	228.0	208.1	202.7	163.8	n/a	224.4	282.6
	District	NW	NB	NW	NB	n/a	NB	NW
	Value	21.2%	25.6%	22.3%	20.8%	n/a	18.4%	19.5%

- The lowest rates alternate between Stratford-on-Avon and Warwick Districts.
- Conversely, the highest rates alternate between North Warwickshire and Nuneaton & Bedworth.
- The available information suggests that although the gap may have been diminishing between 2000 and 2003, more recent figures have moved in the opposite direction.

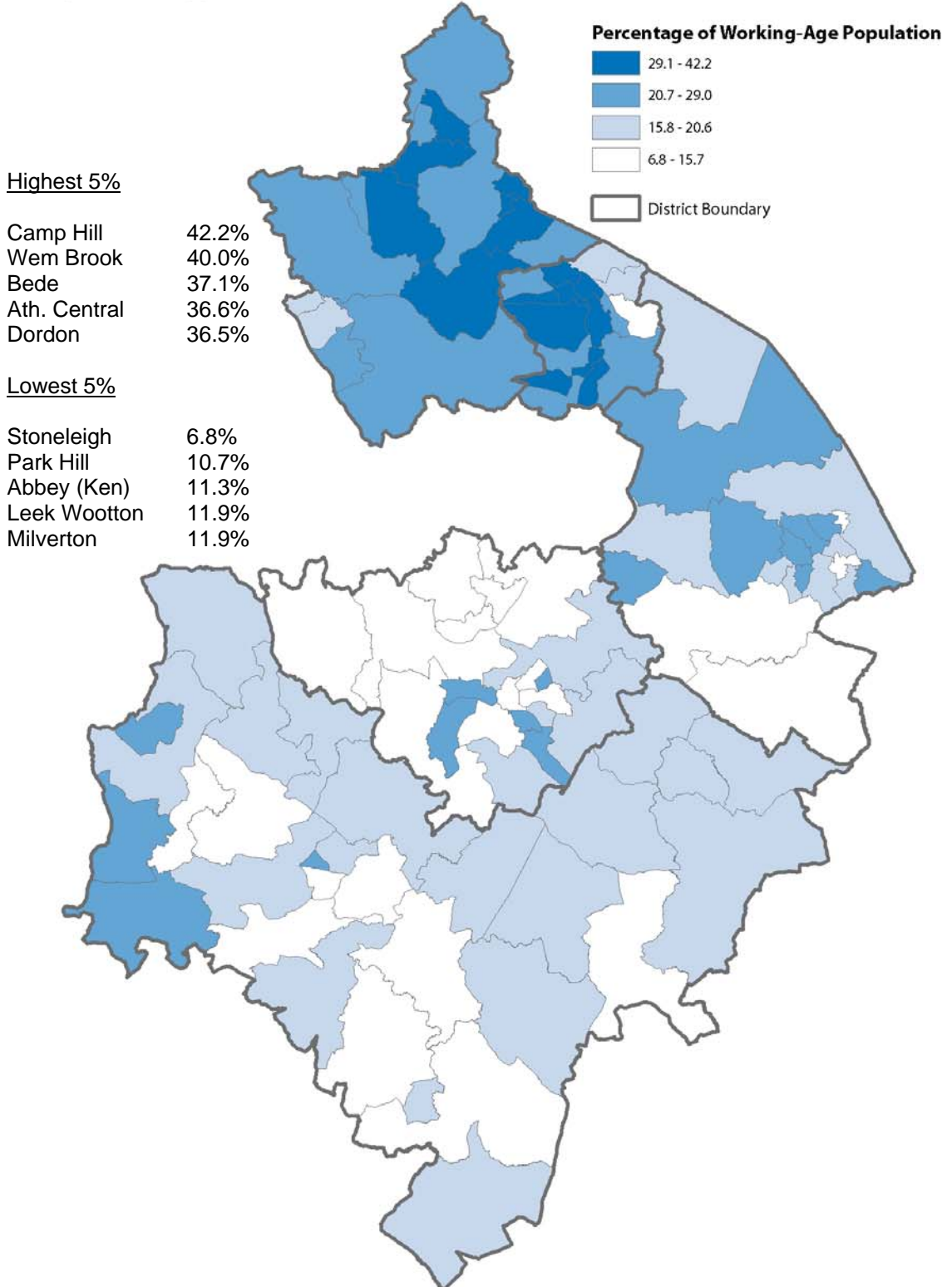
In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 11,500 adults to gain qualifications in the appropriate locations. This represents an improvement of around 32% on current levels.



The data relating to this indicator is not available for wards using the same source as the District level information due to sample sizes. The only available dataset is the 2001 Census, which should be noted is six years out of date.

### Lack of Qualifications

Percentage of the working age population with no qualifications



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Source: 2001 Census

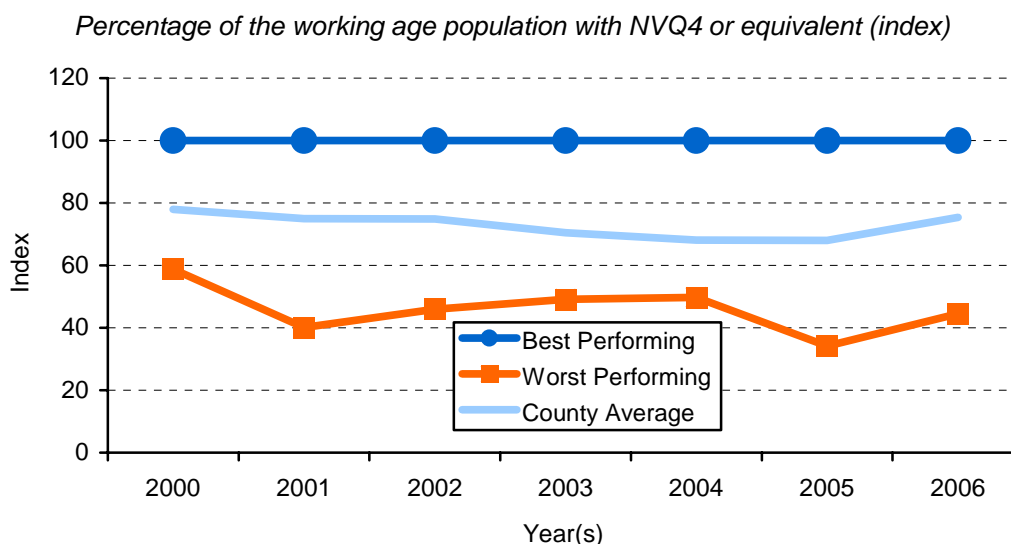
## Qualifications (2 – NVQ4 or equivalent)

**Outcome:** EcDev3i – More adults with the skills and qualifications needed to be an effective member of Warwickshire's workforce

**Availability:** 2000 – 2006

**Geography:** District and Ward

**Notes:** This indicator – the percentage of the working age population that has an NVQ4 or equivalent qualification – is derived from the ONS Annual Population Survey. Sample sizes are small and District level figures carry large confidence intervals (up to +/-7%).



The gap between the 'best' and 'worst' performing Districts appears to have increased slightly during the past seven years, although the latest figures might reflect a reversal in this trend. The percentage of the working age population with NVQ4 or equivalent can vary by up to 18 percentage points among Districts.

Percentage of the working age population with NVQ4 or equivalent (actual values)

		2000	2001	2002	2003	2004	2005	2006
'Best'	Index	100	100	100	100	100	100	100
	District	WK	WK	WK	WK	WK	WK	WK
	Value	33.5%	36.4%	35.5%	32.2%	36.4%	40.9%	38.2%
'Worst'	Index	58.8	40.1	45.9	49.1	49.7	34.2	44.5
	District	NB	NW	NB	RG	NB	NB	NB
	Value	19.7%	14.6%	16.3%	15.8%	18.1%	14.0%	17.0%

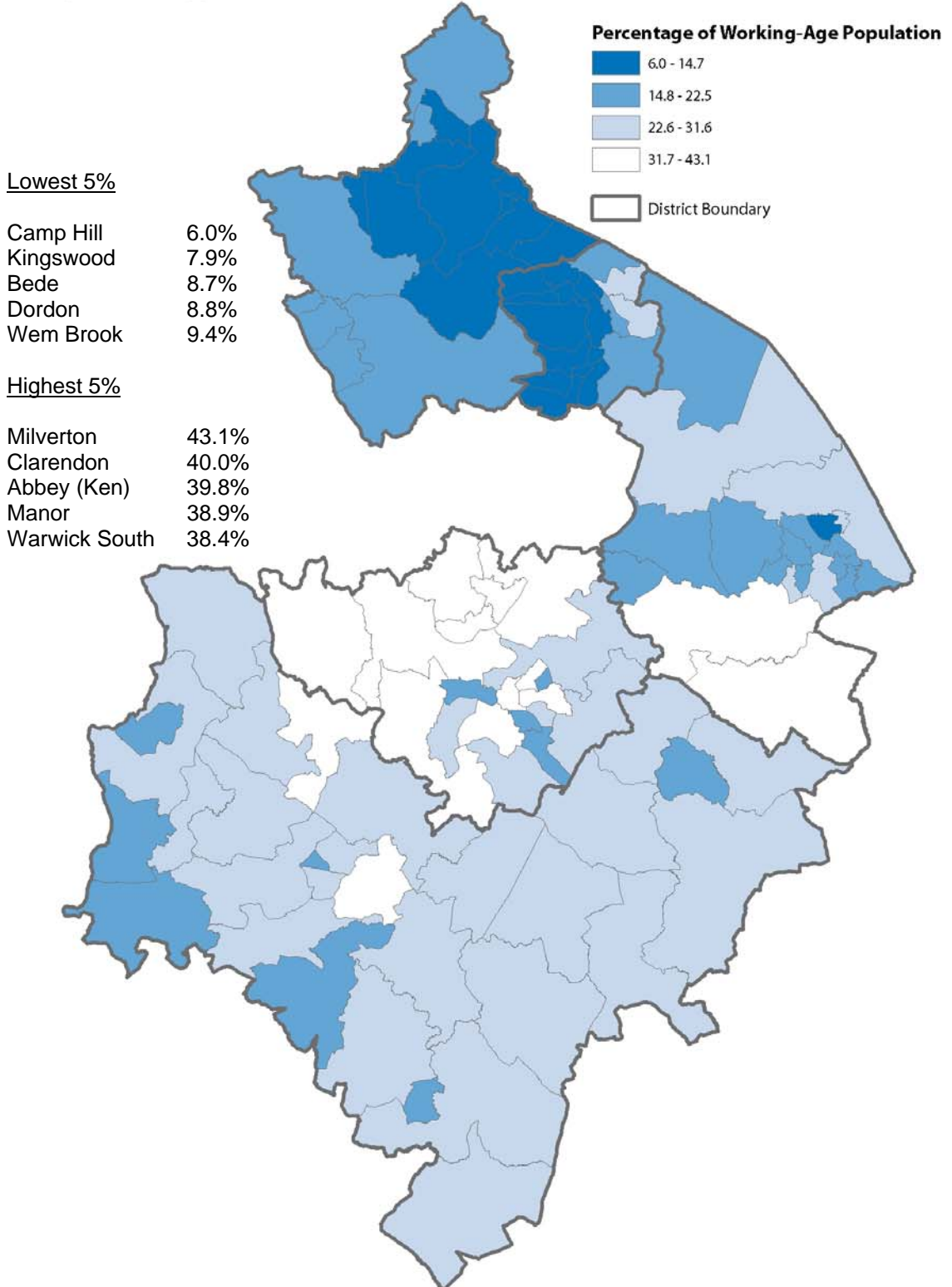
- Warwick District has had the highest rate during each of the past seven years.
- The lowest rates have fluctuated among Districts, although Nuneaton & Bedworth features in five of seven years.
- The available information suggests that the gap has not reduced and may even have increased.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 30,100 adults to gain NVQ4 or equivalent qualifications in the appropriate locations. This represents an improvement of around 33% on current levels.

The data relating to this indicator is not available for wards using the same source as the District level information due to sample sizes. The only available dataset is the 2001 Census, which should be noted is six years out of date.

### NVQ4 or Equivalent Qualifications

Percentage of the working age population with NVQ4 or equivalent qualifications



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Source: 2001 Census

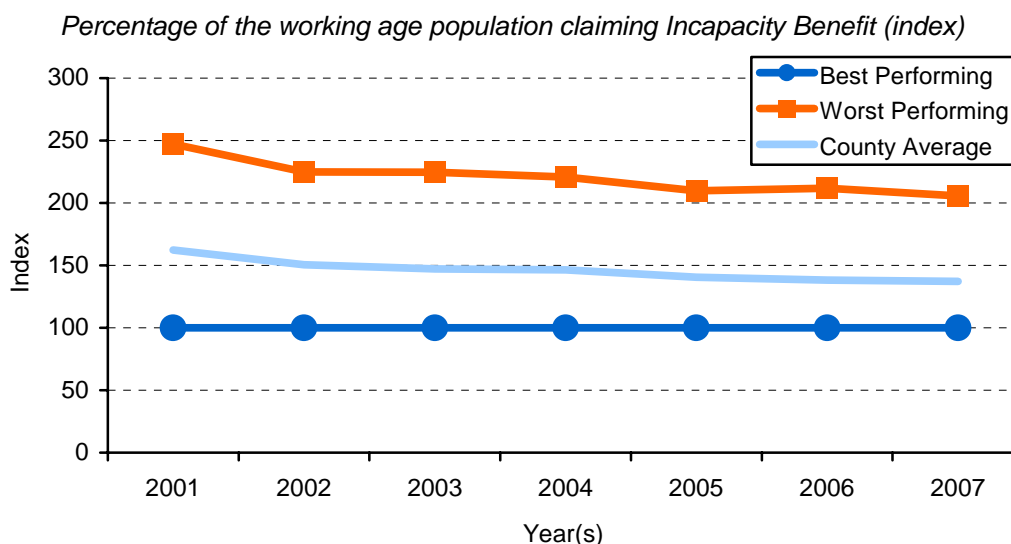
## Incapacity Benefit Claimants

**Outcome:** EcDev4i – Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support for the most economically disadvantaged

**Availability:** 2001 – 2007

**Geography:** District and Ward

**Notes:** This indicator – the percentage of the working age population that claims Incapacity Benefit – is produced by the Office for National Statistics on a quarterly basis. All figures here relate to February in the appropriate year.



The gap between the 'best' and 'worst' performing Districts appears to have reduced during the past seven years. The current claimant rate in the worst performing District is still more than double the lowest rate though. Overall performance has improved in most parts of the County.

*Percentage of the working age population claiming Incapacity Benefit (actual values)*

		2001	2002	2003	2004	2005	2006	2007
'Best'	Index	100	100	100	100	100	100	100
	District	ST	ST	ST	ST	ST	ST	ST
	Value	2.94%	3.14%	3.25%	3.23%	3.34%	3.24%	3.23%
'Worst'	Index	247.2	225.0	224.7	220.7	209.8	211.9	205.7
	District	NB	NB	NB	NB	NB	NB	NB
	Value	7.26%	7.07%	7.29%	7.14%	7.01%	6.86%	6.64%

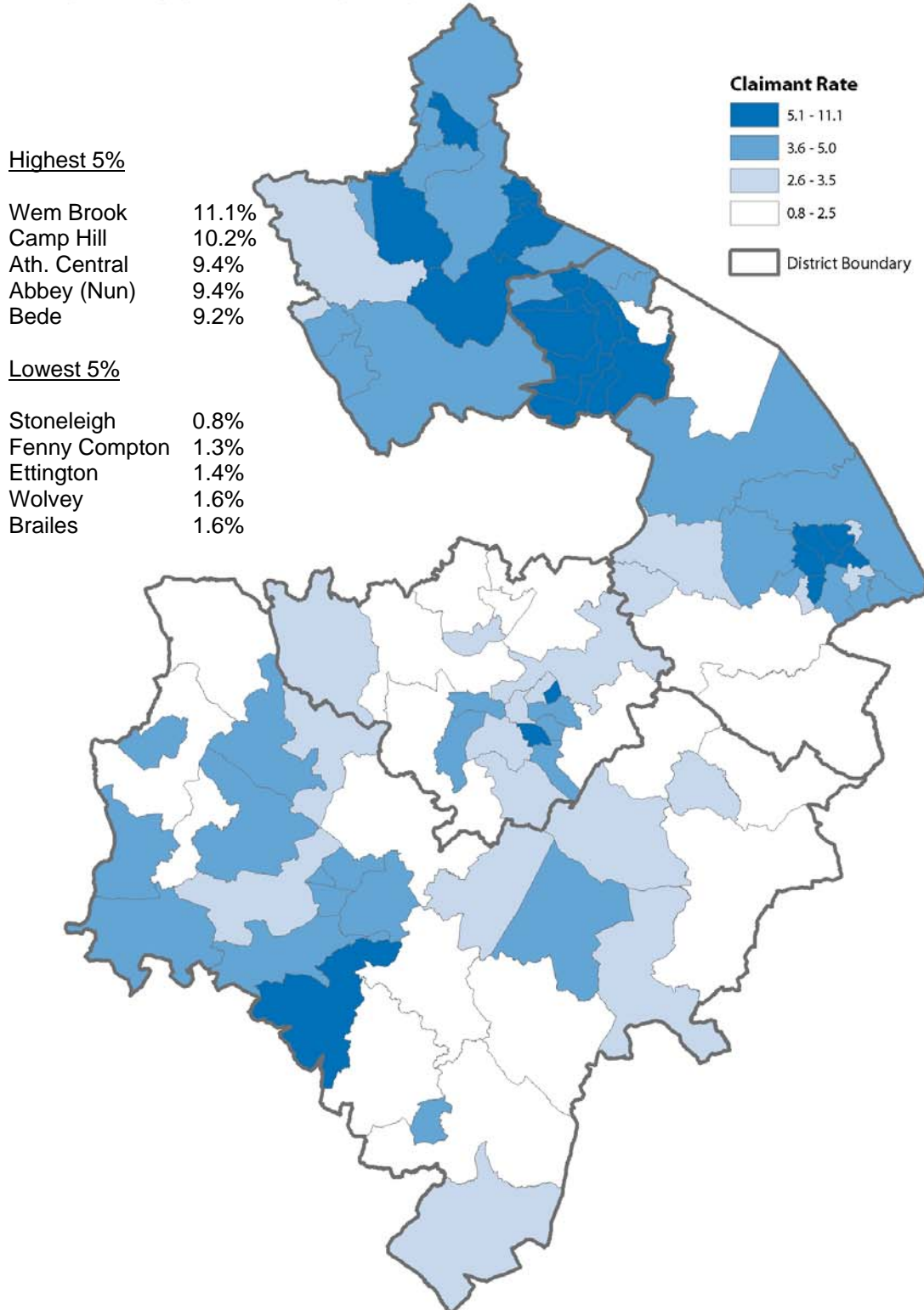
- Stratford-on-Avon District has had the lowest rate during each of the past seven years.
- Conversely, Nuneaton & Bedworth has had the highest rates every year.
- The available information suggests that the gap has reduced.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 3,800 adults to stop claiming Incapacity Benefits in the appropriate locations. This represents an improvement of around 27% on current levels.

The map below illustrates ward level data associated with this indicator. The raw data has been provided by the Office for National Statistics and converted into rates by the Observatory. Data relates to the situation as at February 2007.

### Incapacity Benefit

Percentage of working age population claiming Incapacity Benefit, Feb 2007



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Source: National Statistics

## Job Seeker Allowance Claimants

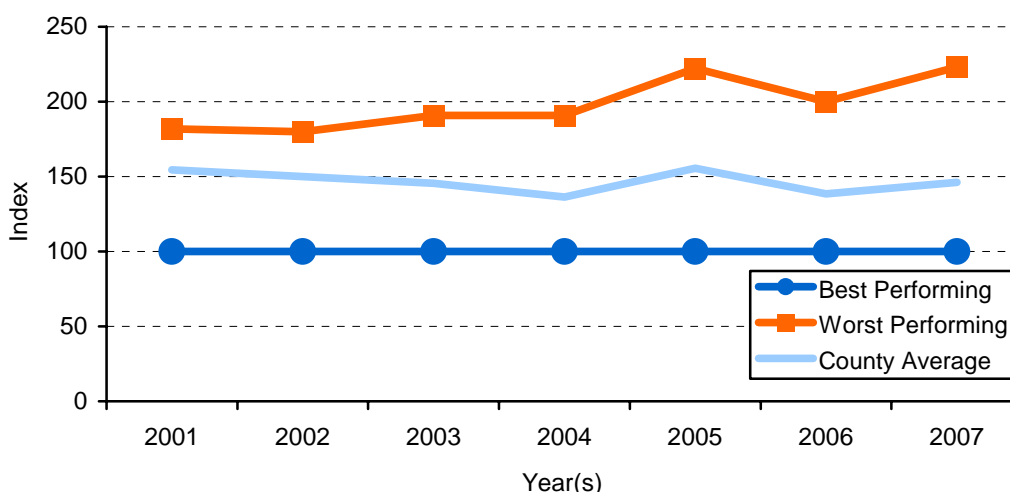
**Outcome:** EcDev4ii – Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support for the most economically disadvantaged

**Availability:** 2001 – 2007

**Geography:** District and Ward

**Notes:** This indicator – the percentage of the working age population that claims Job Seeker Allowance – is produced by the Office for National Statistics on a monthly basis. All figures here relate to April in the appropriate year.

*Percentage of the working age population claiming Job Seekers Allowance (index)*



The gap between the 'best' and 'worst' performing Districts appears to have increased during the past seven years. The current claimant rate in the worst performing District is double the lowest rate.

*Percentage of the working age population claiming Job Seekers Allowance (actual values)*

		2001	2002	2003	2004	2005	2006	2007
'Best'	Index	100	100	100	100	100	100	100
	District	ST	ST	ST	ST	ST	ST	ST
	Value	1.1%	1.0%	1.1%	1.1%	0.9%	1.3%	1.3%
'Worst'	Index	181.8	180.0	190.9	190.9	222.2	200.0	223.1
	District	NB	NB/RG	NB/RG	NB	NB	NB	NB
	Value	2.0%	1.8%	2.1%	2.1%	2.0%	2.6%	2.9%

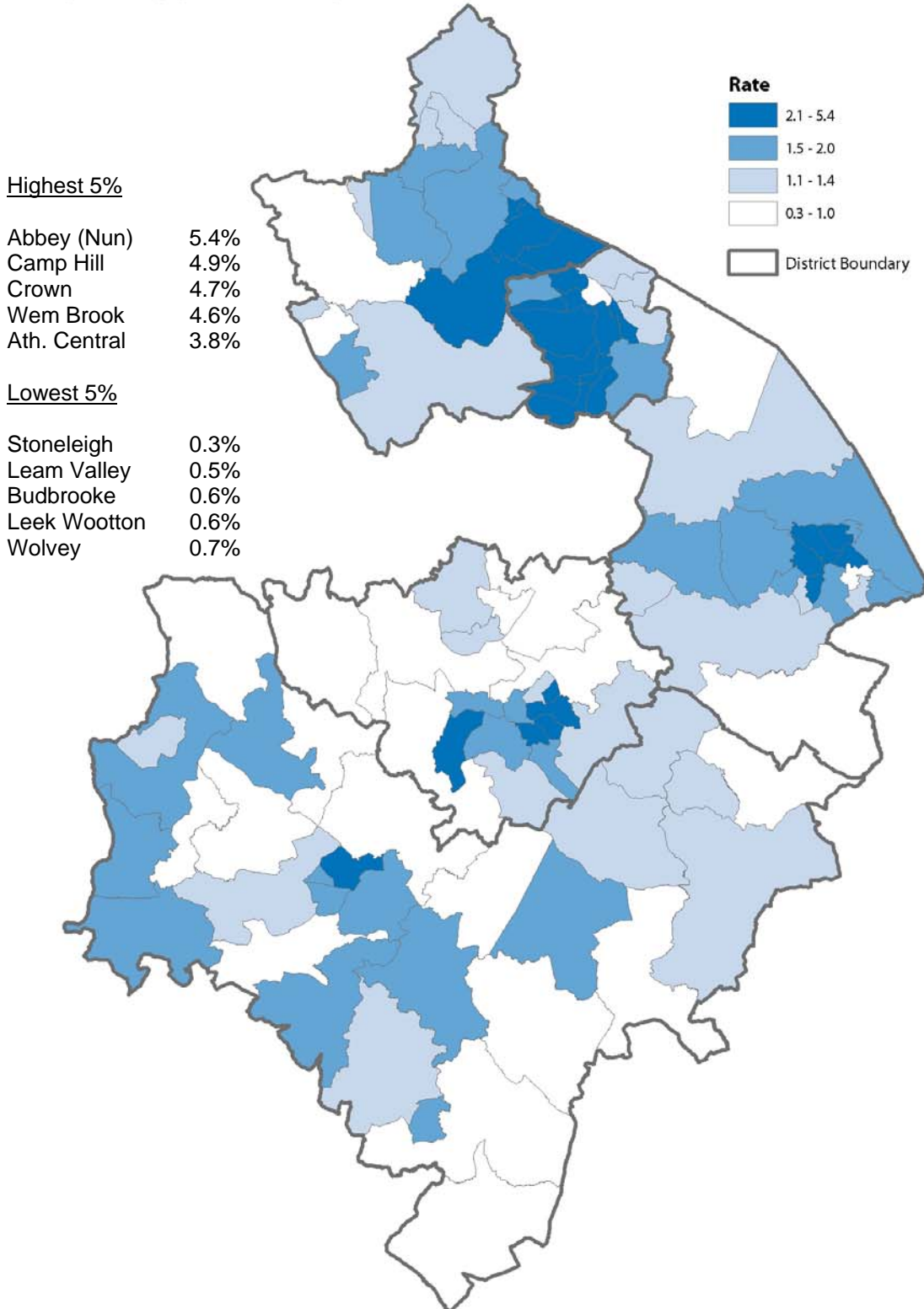
- Stratford-on-Avon District has had the lowest rate during each of the past seven years.
- Conversely, Nuneaton & Bedworth has had the highest rates every year, along with Rugby on two occasions.
- The available information suggests that the gap has increased.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 2,060 adults to stop claiming Job Seekers Allowance in the appropriate locations. This represents an improvement of around 33% on current levels.

The map below illustrates ward level data associated with this indicator. The data has been provided by the Office for National Statistics. Data relates to the situation as at April 2007.

### Job Seekers Allowance

Percentage of working age population claiming Job Seekers Allowance, Apr 2007



## Liveability

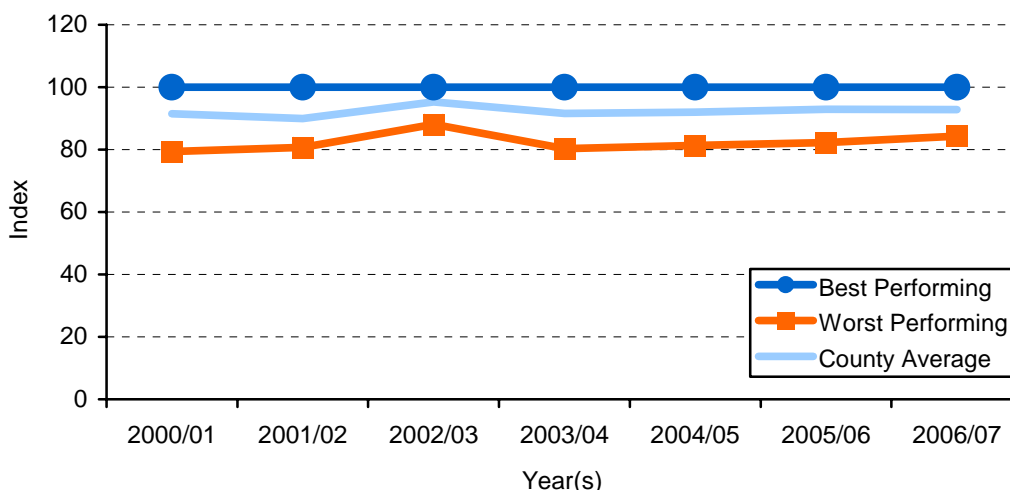
**Outcome:** E8ii – Liveability - improve the quality of all local parks, nature reserves and peoples' neighbourhoods

**Availability:** 2000/01 – 2006/07

**Geography:** District and Ward

**Notes:** This indicator – the percentage of residents satisfied with their neighbourhood as a place to live – is derived from combining County and District data from Best Value User Satisfaction Surveys.

*Percentage of residents satisfied with their neighbourhood as a place to live (index)*



The gap between the 'best' and 'worst' performing Districts appears to have reduced slightly during the past four years. Further data will be required to see whether this trend is sustained. Overall, current performance is at its lowest level since this indicator began.

*Percentage of residents satisfied with their neighbourhood as a place to live (actual values)*

		2000/01	2001/02	2002/03	2003/04	2004/05	2005/06	2006/07
'Best'	Index	100	100	100	100	100	100	100
	District	ST	ST	ST	ST	NW	ST	WK
	Value	87.5%	90.0%	87.9%	88.0%	89.9%	89.9%	84.3%
'Worst'	Index	79.4	80.7	88.1	80.3	81.3	82.3	84.3
	District	NB	NB	NW	NB	NB	RG	RG
	Value	69.5%	72.6%	77.4%	70.7%	73.1%	74.0%	71.1%

- Stratford-on-Avon District has had the highest rate in five of the last seven years.
- Conversely, Nuneaton & Bedworth has had the lowest rates in four of the past seven years.
- The available information suggests that the gap has decreased slightly in recent years.

In order to reduce the gap amongst Districts so that all are performing at the level of the current best performing District, we would need approximately 31,700 adults to change their perception of their local area as a place to live. This represents an improvement of around 8% on current levels.



The map below illustrates ward level data associated with this indicator. The data has been collected via the County, Borough and District Councils' Best Value User Satisfaction Survey and has combined to produce indicative ward level results. In some of the less populated rural wards the number of respondents may be fairly low.

**Liveability**

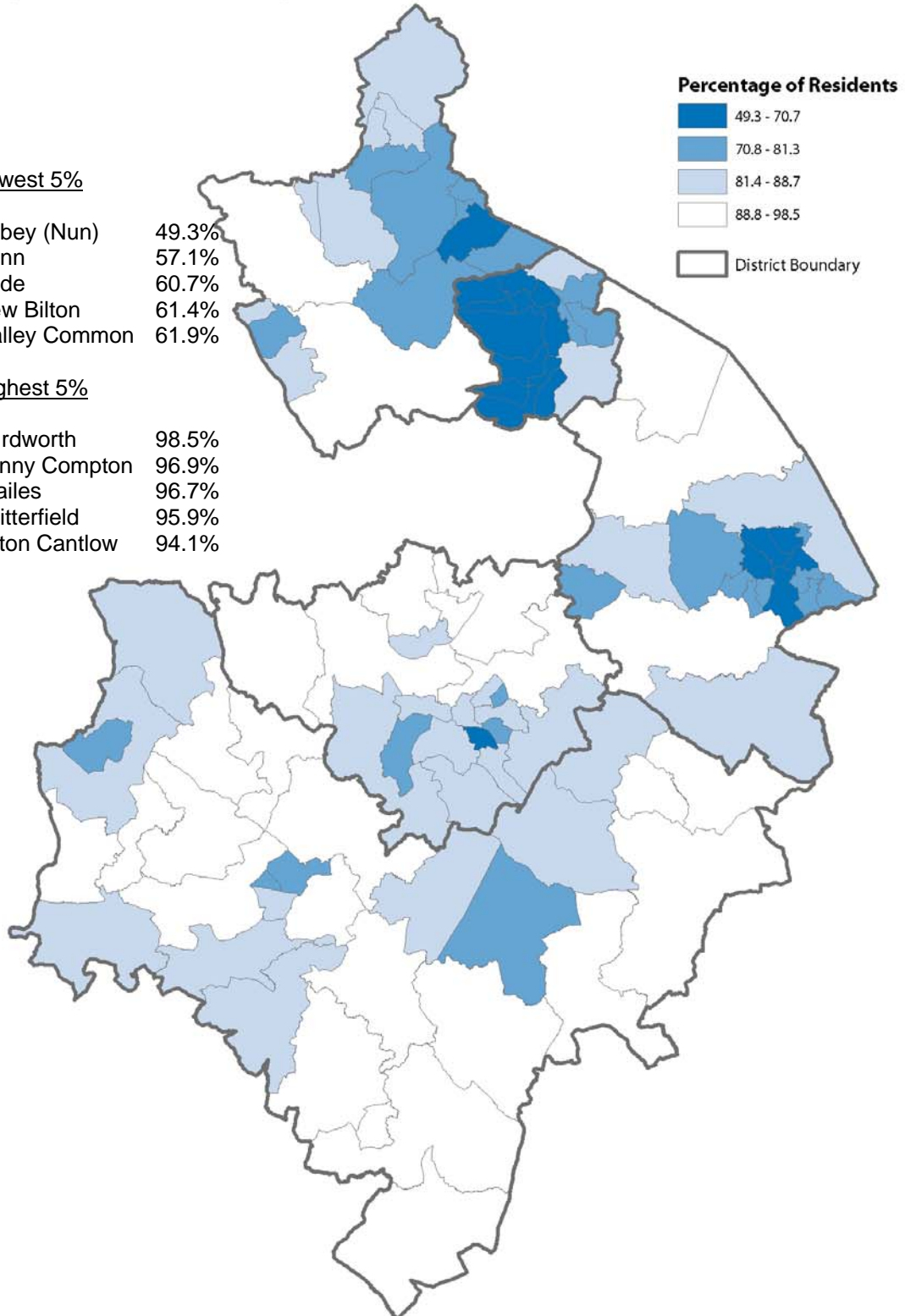
Percentage of residents satisfied with their neighbourhood as a place to live

Lowest 5%

Abbey (Nun)	49.3%
Benn	57.1%
Bede	60.7%
New Bilton	61.4%
Galley Common	61.9%

Highest 5%

Curdworth	98.5%
Fenny Compton	96.9%
Brailes	96.7%
Snitterfield	95.9%
Aston Cantlow	94.1%



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Source: Warwickshire County Council

## Appendix – Metadata

The table below identifies data sources and any appropriate warnings regarding the data used in this paper.

<b>Dataset</b>	<b>Infant Mortality</b>
Outcome	(CYP4) Reduce the gap in infant mortality between Nuneaton & Bedworth and England by increasing breastfeeding and reducing smoking in pregnancy
Indicator	Infant mortality rate per 1000 live births within one year of birth
Source(s)	National Centre for Health Outcomes Development
Dates	1999-2001 to 2003-05. 2004-06 figures not yet published.
Availability	County, District
Notes	Due to the small numbers involved, data is pooled across three year periods. Involves small counts which are subject to large random fluctuation. Rates have large confidence intervals, for example up to plus or minus 2.

<b>Dataset</b>	<b>Teenage Pregnancy</b>
Outcome	(CYP2) Address teenage pregnancy
Indicator	Reduce the under-18 conception rate
Source(s)	National Centre for Health Outcomes Development
Dates	2000 – 2005
Availability	County, District, Ward
Notes	Ward data is not derived from the same source as the County and District level data and is supplied via Connexions. The Connexions database contains records of all known teenage mothers as at August 2007. This does not represent births within the past twelve months and does not represent all teenage conceptions. This ward data is intended to provide an indication of areas of concentration only.

<b>Dataset</b>	<b>GCSE Attainment Levels</b>
Outcome	(CYP10ii) Develop the educational achievements of young people in Warwickshire with particular attention to defined communities
Indicator	Percentage of 15 year olds attaining at least 5 GCSEs (or equivalent) at grade A*-C
Source(s)	Office for National Statistics (County and District data), National Consortium for Examination Results (Ward data).
Dates	2000/01 – 2005/06
Availability	County, District, Ward
Notes	District figures are based on location of educational establishment, ward figures are based on where pupils live.

<b>Dataset</b>	<b>Positive Destinations</b>
Outcome	(CYP16) Improving positive destinations
Indicator	Percentage of Year 11 Leavers who are in positive destinations at November following completion of statutory education in July
Source(s)	Connexions
Dates	2003 – 2006
Availability	County, District, Ward
Notes	Ward level data has only been available in 2005 and 2006.

<b>Dataset</b>	<b>Recorded Crime</b>
Outcome	(Sa1) Reduce overall crime
Indicator	Reduce BCS Comparator Crime
Source(s)	Warwickshire Police
Dates	2002/03 – 2006/07
Availability	County, District, Ward
Notes	British Crime Survey (BCS) Comparator is a subset of overall recorded crime that has been used to measure PSA1. It contains most key categories of crime,

	including domestic burglary, vehicle crime, violent crime and criminal damage. The LAA measure is to reduce the overall volume of BCS Crime across the County, but in order to more reasonably compare Districts, these totals have been converted to rates per 1,000 population in this study. At ward level, town centre levels are skewed due to the night time economy and business crime.
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<b>Dataset</b>	<b>Fear of Crime</b>
Outcome	(Sa4i) Reassure the public
Indicator	Percentage of residents worried about being the victim of crime
Source(s)	Warwickshire County Council Public Satisfaction Survey
Dates	2000/01 – 2006/07
Availability	County, District
Notes	This measure is calculated by taking the mean of three specific fear of crime indicators – fear of having a home broken into and having something stolen, having a car stolen and being physically attacked by a stranger. These questions have been included in all versions of the WCC Best Value User Satisfaction Survey. However, they are not core questions and have not featured in Borough/District equivalent surveys. This means sample sizes are inadequate to provide ward level data.

<b>Dataset</b>	<b>Perception of Anti-Social Behaviour</b>
Outcome	(Sa6iv) Build respect in communities and reduce anti-social behaviour
Indicator	Percentage of residents with a high level of perceived anti-social behaviour
Source(s)	Warwickshire County Council Public Satisfaction Survey
Dates	2003/04 – 2006/07
Availability	County, District, Ward
Notes	This measure is a composite of seven individual ASB related questions, where residents are asked to state how big a problem they perceive different types of ASB to be in their local area. Responses are scored, from 3 (a very big problem) to 0 (not a problem at all) and combined to make an overall score out of 21. Residents with a score above 10 are deemed to have a high level of perceived disorder. This is a Home Office methodology. These questions have been included in the past four versions of the WCC Best Value User Satisfaction Survey. They are core questions and have also featured in Borough/District equivalent surveys. This means sample sizes are sufficient to provide ward level data, although results relating to some of the smaller rural wards may have fairly large confidence intervals.

<b>Dataset</b>	<b>Community Empowerment</b>
Outcome	(St1i) Empower local people to have a greater choice and influence over local decision making and a greater role in public service delivery
Indicator	Increase the percentage of residents who feel they can influence decisions affecting their local area
Source(s)	Warwickshire County Council Public Satisfaction Survey
Dates	2006/07
Availability	County, District, Ward
Notes	This question was only introduced in the most recent Public Satisfaction Survey. However, it is a core question allowing us to produce ward level data (subject to the same caveats as above).

<b>Dataset</b>	<b>Access to Services</b>
Outcome	(St2ii) Vibrant communities where people are likely to access facilities, services and amenities locally and participate in community life through shared activities such as learning, sports, arts and volunteering
Indicator	Percentage of people who find it easy to access essential community services and areas
Source(s)	Warwickshire Local Area Agreement Survey
Dates	2007

Availability	County, District, Locality
Notes	This Survey was introduced for the first time in summer 2007. The sample size is not sufficient to provide ward level result but locality based figures will be possible once the areas have been defined. In order to produce an overall measure of accessibility, a similar approach to that used in the ASB indicator has been employed. Responses to questions relating to twelve service types were scored, from 5 (very easy to access) to 1 (difficult to access) and combined to produce an overall score out of 60. Respondents with a total score of 42 or more were deemed to have an overall ease in accessing key services. More detailed analysis on individual service types has been provided to the appropriate Block officers.

<b>Dataset</b>	<b>Community Cohesion</b>
Outcome	(St3i) Create fair, tolerant and cohesive communities
Indicator	Increase the percentage of people who feel their local area is a place where people from different backgrounds get on well together
Source(s)	Warwickshire County Council Public Satisfaction Survey
Dates	2005/06 – 2006/07
Availability	County, District, Ward
Notes	This question has been included in the past two versions of the WCC Best Value User Satisfaction Survey. They are core questions and have also featured in Borough/District equivalent surveys. This means sample sizes are sufficient to provide ward level data, although results relating to some of the smaller rural wards may have fairly large confidence intervals.

<b>Dataset</b>	<b>Mortality Rates</b>
Outcome	(HCOP1ii) Improve health and reduce health inequalities
Indicator	Number of deaths per 100,000 population. Directly age-standardised rates, all ages.
Source(s)	National Centre for Health Outcomes Development
Dates	2000 – 2005
Availability	County, District
Notes	The data relating to this indicator is not readily available at ward level. It may be possible, given more time, to construct some estimates combining data from several years.

<b>Dataset</b>	<b>Lack of Qualifications</b>
Outcome	(EcDev3i) More adults with the skills and qualifications needed to be an effective member of Warwickshire's workforce
Indicator	Percentage of the working age population with no qualifications
Source(s)	Labour Force Survey / Annual Population Survey
Dates	2000 – 2003, 2005 – 2006
Availability	County, District, Ward
Notes	Although the Office for National Statistics do produce District level figures they are based on relatively small sample sizes and are subject to large confidence intervals and large fluctuations year on year. Long term trends should be considered rather than results for individual years. Ward data is taken from the 2001 Census.

<b>Dataset</b>	<b>NVQ4 or Equivalent Qualifications</b>
Outcome	(EcDev3iii) More adults with the skills and qualifications needed to be an effective member of Warwickshire's workforce
Indicator	Percentage of the working age population that has an NVQ4 or equivalent qualification
Source(s)	Labour Force Survey / Annual Population Survey
Dates	2000 – 2006
Availability	County, District
Notes	Although the Office for National Statistics do produce District level figures they are based on relatively small sample sizes and are subject to large confidence

	<p>intervals and large fluctuations year on year. Long term trends should be considered rather than results for individual years.</p> <p>Data for 2000-2004 is LFS and covers years Dec - Nov. Data for 2005-2006 is APS and covers calendar years.</p> <p>Ward data is taken from the 2001 Census.</p>
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<b>Dataset</b>	<b>Incapacity Benefit Claimants</b>
Outcome	(EcDev4i) Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support for the most economically disadvantaged
Indicator	The number of people claiming Incapacity Benefit as percentage of working age population
Source(s)	Office for National Statistics
Dates	2000 – 2007
Availability	County, District, Ward
Notes	This indicator is produced by the Office for National Statistics on a quarterly basis. All figures used in the study relate to February in the appropriate year. The raw data has been provided by the Office for National Statistics and converted into rates by the Observatory.

<b>Dataset</b>	<b>Job Seekers Allowance Claimants</b>
Outcome	(EcDev4ii) Reduce the level of worklessness amongst Warwickshire's residents by improving access to employment opportunities and support for the most economically disadvantaged
Indicator	Percentage of working age residents claiming Job Seekers Allowance
Source(s)	Office for National Statistics
Dates	2000 - 2007
Availability	County, District, Ward
Notes	This indicator is produced by the Office for National Statistics on a monthly basis. All figures here relate to April in the appropriate year.

<b>Dataset</b>	<b>Liveability</b>
Outcome	(E8ii) Liveability - improve the quality of all local parks, nature reserves and peoples' neighbourhoods
Indicator	Percentage of residents satisfied with their neighbourhood as a place to live
Source(s)	Warwickshire County Council Public Satisfaction Survey
Dates	2000/01 – 2006/07
Availability	County, District, Ward
Notes	This question has been included in all previous versions of the WCC Best Value User Satisfaction Survey. They are core questions and have also featured in Borough/District equivalent surveys. This means sample sizes are sufficient to provide ward level data, although results relating to some of the smaller rural wards may have fairly large confidence intervals.

**Agenda No. 6****Warwickshire Public Service Board  
25<sup>th</sup> September 2007  
Local Public Service Agreement (LPSA2)****Recommendations:**

1. That the Board considers this report and makes such comments as it thinks fit
2. That the County Council ensures that the following information is available to the next meeting of the Board:
  - a) The current and predicted performance of LPSA2 Projects as at Quarter 3 and
  - b) The PRG likely to be available at the end of the LPSA2 agreement (March 2009)

**1. Introduction**

- 1.1 All Local Area Agreements (LAAs) now include a number of performance reward element targets. Round 1 & 2 LAAs negotiated such targets as part of their LAA and had more freedom to choose the number of stretch targets compared to the previous LPSA Agreements. As Warwickshire was a Round 3 LAA our previously negotiated LPSA2 stretch targets have been automatically incorporated into the LAA and now represent the performance reward element of our LAA.
- 1.2 The latest guidance 'The Reward Element of Local Area Agreements: Negotiation of Stretch Targets' states that reward may only be attached to the top priorities for improvement locally.
- 1.3 Whilst LAAs can be reviewed or 'refreshed' annually by agreement between the local area and the Government Office (GO), this does not apply to the reward element. Once targets and their consequent levels of performance reward grant (PRG) have been agreed, they cannot be reopened or re-negotiated.
- 1.4 It is possible that there will be a third generation of stretch targets which ministers have been considering as part of the Comprehensive Spending Review 2007 (CSR07).
- 1.5 At its meeting on 10<sup>th</sup> July 2007 the Public Service Board (PSB) made reference to LPSA2 and requested that a report be brought back to the next meeting of the Board

**2. Background**

- 2.1 At its meeting on 23<sup>rd</sup> February 2006 the County Council's Cabinet supported and adopted the Local Public Service Agreement 2 (LPSA2) 2006 – 2009 on behalf of the County Council.

- 2.2 The purpose of the LPSA is to further improve the services to local people that Warwickshire County Council provides. The Agreement covers the period 1<sup>st</sup> April 2006 to 31<sup>st</sup> March 2009 which includes the planned achievement of targets and 'stretching' performance on those targets.
- 2.3 Achievement of targets referred to in the LPSA2 should entitle the County Council to a Performance Reward Grant (PRG) in accordance with the terms of the agreement between central government and the Council.
- 2.4 The agreed top priorities included in the LPSA2 Agreement for improvement locally are shown in the table below together with the Project Leaders' assessment of current performance and the maximum PRG attributable to each target.

Target	Description	Project Leaders' Current Performance Assessment	Maximum Performance Reward Grant £
1	Reduce crime and the fear of crime – reduce: Violent Offences Burglary Theft of motor vehicles Theft from motor vehicles	Behind Target Behind Target Behind Target On Target	795,824 751,611 552,655 110,531
2	Reduce Youth re-offending: % of YP re-offending within 12 months Parents receiving targeted support from YOT and their satisfaction rate with the service Numbers of victims taking part in a restorative process	Behind Target  On Target  On Target	698,091  232,697  116,348
3	Improve road safety by reducing the number of people killed or seriously injured on Warwickshire' roads	On Target	1,163,485
4	Reduce arson: Deliberate secondary fires Deliberate primary fires Deliberate primary property fires	Behind Target On Target On Target	349,045 465,394 349,045
5	Improve educational attainment: Early Years Music & Dance : Attainment Positive Destinations	Behind Target On Target On Target	349,046 232,697 1,745,228
6	Reduce health inequalities	On Target	1,163,485
7	Tackling poverty: Council Tax & Housing Benefit Claims Warwick District Welfare Rights Project	On Target  On Target	988,963  174,523
8	Improve the independence of older people	On Target	1,163,485
9	Waste minimisation	On Target	1,163,485
10	Healthy schools	Behind Target	1,279,834

- 2.5 An LPSA2 Steering Group (made up County Council Officers) has been established in order to ensure a robust approach to the performance management of LPSA2 targets. The Group is aiming to ensure that, with effect from Quarter 3, specific information is available to the County Council and the Board in relation to the following matters:
- a) A more robust assessment of the available performance information to validate or otherwise the Project Leaders' assessments of current and predicted performance
  - b) Extrapolation from performance information of the likely PRG available in respect of each target and LPSA2 overall as at 31<sup>st</sup> March 2009.

### **3. LPSA2 Pump Priming and Performance Reward Grant**

- 3.1 To assist in achieving the targets set out in the LPSA2 Agreement, the Government made available a Pump Priming Grant of £1,275,500 to the County Council as a contribution towards expenditure of an 'invest to save' or 'invest to improve' nature.
- 3.2 The Council supplemented this by a maximum allocation of £500,000 from the 'Virtual Bank' to support the LPSA2 Programme.
- 3.3 As mentioned above, PRG is paid to the Council by government for meeting the enhanced targets ('performance target with LPSA) agreed within the LPSA.
- 3.4 If we achieve all the enhanced targets as specified in the Agreement we could receive a maximum PRG of approx. £13.962 million. The total potential grant is equivalent of the authority and its districts' net budget requirements for 2005/06.
- 3.5 The overall amount of PRG depends on how many of the LPSA targets we meet; if we only meet one of the targets, we will only receive a proportion of the total PRG available.
- 3.6 To receive the maximum PRG available for a target we must achieve 100% of the negotiated improvement in performance ('the stretch'). If we achieve less than 100%, the grant is scaled down and paid on a pro rata basis. Should a project not achieve 60% or more of its stretch performance targets then no grant is paid.
- 3.7 The Reward Grant is paid in two equal instalments:
  - The first half in the year following the end of the delivery period of March 2009; and
  - The second half the following year.

Payments are half capital and half revenue, with no restriction on how the money is used.



#### **4. Conclusion**

It is suggested that a further report is brought back to the next meeting of the Board in November 2007 that:

- Updates the Board in the light of Quarter 3 performance information
- Estimates in the light of that information the predicted level of PRG that might be available at the end of LPSA2
- Addresses such further matters as may be raised by the Board at this meeting

Nick Gower Johnson  
County Partnerships Manager  
Warwickshire County Council  
14<sup>th</sup> September 2007

## REPORT

From: The Warwickshire Safer Communities Partnership (WSCP)

To: The Warwickshire Public Service Board (PSB)

Date: 8<sup>th</sup> August 2007

Impact of reduced pooled grant (Safer and Stronger Communities Funding) on Safer Block Delivery Plan and the potential impact on the ability to meet the LAA outcomes

1. On the 14<sup>th</sup> June 2007, Warwickshire was informed that its SSCF revenue budget for 07/08 was being reduced from £679,118 to £583,664, (a reduction 14.06% which equates to £95,454).
  
2. A WSCP task and finish group met on the 4<sup>th</sup> July to discuss how the funding shortfall could be addressed. The group made the following recommendations:
  - (i) That £35,816 be contributed from the Warwickshire County Council (WCC) Community Safety budget to support the financing of the 07/08 SSCF Delivery Plan
  
  - (ii) That £13,856 of the SSCF under spend from 06/07 be allocated to the financing of the 07/08 SSCF Delivery Plan
  
  - (iii) That Crime and Disorder Reduction Partnership (CDRP) allocations be reduced by £45,782 in 07/08

	<b>Planned</b>	<b>Reduction</b>	<b>Revised</b>
Stratford CDRP	£81,882	£8,698	£73,184
Warwick CDRP	£93,857	£10,530	£83,327
Rugby CDRP	£81,882	£8,698	£73,184
Nun & Bed CDRP	£93,857	£10,530	£83,327
North Warks CDRP	£72,904	£7,326	£65,578
<i>Totals</i>	£424,382	<b>£45,782</b>	£378,600

3. The WSCP task and finish group also recommended that the remaining £45K of LPSA2 Crime Reduction pump priming funding be allocated as follows:

<b>LPSA2 Funding</b>	<b>Allocated to:</b>	<b>Purpose</b>
£30,000	Warwickshire Police	Burglary reduction
£7,000	Nun & Bed CDRP	Burglary reduction
£4,000	Rugby CDRP	Burglary reduction
£4,000	North Warks CDRP	Burglary reduction
<b>£45,000 in total</b>		

4. The LPSA2 allocations to Nuneaton & Bedworth, Rugby and North Warwickshire CDRPs were recommended having regard to their original SSCF revenue investments in domestic burglary reduction initiatives and their current levels of recorded domestic burglary. The LPSA2 allocations mitigated the effects of the reduced SSCF revenue allocations on these three CDRPs.
6. The above task and finish group recommendations were subsequently accepted by the five Warwickshire CDRPs and have since been approved by the WSCP.
7. Following the approval of the above recommendations by WSCP, CDRPs will be requested to submit revised SSCF delivery plans. Once these delivery plans have been received, details of the funding reduction impact can be assessed. A further report will be submitted to the PSB after this assessment has taken place.

Councillor Richard Hobbs

Chair of WSCP

14.8.07

**Report to the Warwickshire Public Service Board**

**25 September 2007**

**County Themed Partnership – Membership Update**

**Recommendation**

The Public Service Board is asked to endorse the proposed membership changes to the following county level themed partnerships as outlined in this report;

- (i) The Warwickshire Safer Communities Partnership
- (ii) The Warwickshire Stronger Communities Partnership

**1. Introduction**

- 1.1 At its meetings on 23<sup>rd</sup> April and 10<sup>th</sup> July, the Public Service Board approved the membership arrangements for the six LAA county themed blocks.
- 1.2 Since the last meetings of the PSB, the majority of the county themed partnerships have held meetings. This has resulted in proposals for additions to membership being made in respect of two of the county level themed partnerships;
  - (i) The Warwickshire Safer Communities Partnership
  - (ii) The Warwickshire Stronger Communities Partnership
- 1.3 This report seeks endorsement of the PSB to the membership changes in respect of those two county themed partnerships. The current membership of both partnership boards as already approved by the Public Service Board is set out in Appendix 1.

**2 Safer Communities County Themed Partnership**

- 2.1 Prior to the first meeting of the Warwickshire Safer Communities Partnership, representations were received from the Director of Mental Health and Substance Misuse Services of the Coventry and Warwickshire Partnership NHS Trust asking whether the Partnership Board would consider having the Partnership Trust as a representative in attendance, if not as a member of the Warwickshire Safer Community Partnership. The Trust feel that they play a significant role within Mentally Disordered Offender Services, Drug and Alcohol Services and Mental Health Services and as such would have a significant contribution to the issues being considered as part of the Safer block. The Partnership Trust also made the point that they have representatives on similar groups in Coventry where the Services the Partnership Trust provides are well represented.

2.2 This request was considered at the first meeting of the Warwickshire Safer Communities Partnership held on 8<sup>th</sup> August 2007. Members of the partnership were supportive of the request and recommended that the board be expanded to include the Coventry and Warwickshire Partnership NHS Trust as a formal member of the partnership board.

### **3. Stronger Communities County Themed Partnership**

3.1 The Stronger Communities Partnership met for the first time on 23<sup>rd</sup> July 2007. At the meeting it was proposed that the membership be expanded to include;

- Warwickshire Primary Care Trust ('NHS Warwickshire')
- Warwickshire Police

3.2 Members of the Stronger partnership were supportive of the proposal and recommended that the board be expanded to include these two additional bodies as formal members of the partnership board.

### **4. Conclusion**

The Public Service Board is asked to endorse the proposed membership changes to the following county level themed partnerships as outlined in this report;

- (i) The Warwickshire Safer Communities Partnership
- (ii) The Warwickshire Stronger Communities Partnership.

David Carter  
Strategic Director of Performance and Development  
Warwickshire County Council

**Safer Communities Themed Block**

<b>Nominating Body/ Organisation</b>	<b>Representative(s)</b>
Warwickshire Police Authority	1 representative
The Councils	6 representatives (one from each Council)
Probation	1 representative
Warwickshire Primary Care Trust	1 representative
Voluntary and Community Sector	1 representative
Warwickshire Police Service	1 representative
Youth Justice	1 representative
The Courts Service	1 representative
The Crown Prosecution Service	1 representative
<b>Total Membership</b>	<b>14</b>

**Stronger Communities Themed Block**

<b>Nominating Body / Organisation</b>	<b>Representative(s)</b>
The Councils	6 x representatives (one from each Council)
Voluntary and Community Sector	2 x representatives
Warwickshire Race Equality Partnership	1 x representative
Warwickshire and West Midlands Association of Local Councils	1 x representative
The interests of disabled people	1 x representative
Citizens Advice Bureau representative (poverty / anti-poverty agenda)	1 x representative
West Midlands Multi-Faith Forum	1 x representative
Warwickshire Rural Community Council	1 x representative
Cross Cutting Culture Group	1x representative
<b>Total Membership</b>	<b>15</b>

**Report to the LAA Task and Finish Group on 21<sup>st</sup> September 2007  
and  
Report to the Warwickshire Public Service Board on 25 September 2007**

**Local Strategic Partnership Update**

**Recommendation**

That the LAA Governance Task and Finish Group considers the contents of this report and makes any recommendations it feels appropriate to the Public Service Board for further consideration.

That the Public Service Board considers the contents of this report and any verbal recommendations from the LAA Governance Task and Finish Group.

**1. Introduction**

- 1.1 The last LAA Governance Task and Finish Group was held on 22<sup>nd</sup> May 2007. At this meeting the Group received a discussion paper on the district level arrangements across the county. This paper included an overview of the stage reached by each LSP in their respective review processes, a draft terms of reference for the LSPs and a draft terms of reference for the district level themed partnerships. In the interests of ensuring a continued focus on narrowing the gap and effective delivery at a local level, the Task and Finish Group was keen to encourage the LSPs to complete their reviews and develop fit for purpose arrangements in the context of the new LAA.
- 1.2 With this in mind, the Task and Finish Group requested that a further report be brought back to them setting out the outcome of the LSP reviews and recommending that the Public Service Board should also be made aware of the outcome of the review process.
- 1.3 At its meetings on 10<sup>th</sup> July, the Public Service Board considered the draft terms of reference for the LSPs and district level themed partnerships. It resolved to they should be circulated to LSPs for consideration and that the LSPs be encouraged to review their arrangements at the earliest opportunity.
- 1.4 This report is intended to update members of both the Task and Finish Group and also the Public Service Board in relation to the progress made by the LSPs in reviewing their arrangements. Any comments made by the Task and Finish Group will be reported verbally to the Public Service Board given the proximity of the meeting dates.

## 2 Warwick LSP (Warwick Partnership)

- 2.1 The partnership re-structured to more effectively address the LAA last year. The partnership has an Executive Group which meets regularly and is supported by Peter Hunter, WCC Area manager and Liz Young, Policy Officer at WDC. Membership of the Executive Group is as follows;

<b>Nominating Body</b>	<b>Representatives</b>
Warwick District Council	2 x representatives - Chris Elliott, Chief Executive and Cllr. Michael Coker, Council Leader
Warwickshire County Council	2 x representatives - David Carter, Strategic Director, Performance and Development and Cllr. Sarah Boad, Chair WCC Warwick Area Committee
Warwickshire Police	1 x representative - Chief Inspector Richard Long - Police Sector Commander
Warwickshire PCT	1 x representative - Helen King - Senior Officer, Warwickshire PCT
CVS Warwick District:	2 x representatives - Stephen Nightingale, Chief Officer and Deb Saunders, Chair.
<b>Total</b>	<b>8</b>

- 2.2 In addition, the partnership has 8 themed partnerships as follows;
- **Culture Group** - Chaired by Tom Dobedoe, voluntary sector representative, supported by WCC Leisure Department. Membership comprises a mix of community and voluntary and public sector representatives with an interest in arts, sport and culture.
  - **Housing Group** - Chaired by Warwick District Council – group largely focussed on District Councils housing role.
  - **Safer Communities – South Warwickshire CDRP** - Emerging South Warwickshire Crime and Disorder reduction partnership acts as the Safer Communities theme group. It remains to be seen how this will work, operating on a South Warwickshire, rather than district basis.
  - **Stronger Communities – group in formation**
  - **Environment Group** – Chaired by WDC Chief Planner, supported by Action 21. Good mix of C&V sector and statutory agencies.
  - **Health** - Warwick District health and Wellbeing Group. Supported principally by PCT and Warwick District Council. Broad membership balancing providers and users.



- **Area Community Learning Partnership** - Chaired by Area Education Officer, bringing together representatives of community learning providers.
- **Children's Partnership for Action Group** - Chaired by WDC Strategic Director and serviced by WCC CYP&F Directorate. Mainly service provider focussed. This is intended to be the district level themed partnership for the CYPF block.

- 2.3 There are concerns however over the effectiveness of many of the theme groups and steps are being taken to re –launch some and generally reinvigorate the groups.
- 2.4 There is also felt to be a lack of consistency in the theme groups, with some comprising service providers with ability to resource initiatives and drive forward proposals, whilst others act more as consultative fora, dominated by the community and voluntary sector, providing views and shaping services locally but not able to deliver because of the lack of service provider engagement and commitment.
- 2.5 There was a very well attended LSP Community Conference in June this year that sought to provide an opportunity to look forward to the development of a new Sustainable Community Strategy aligned with the LAA. An issues paper has been produced as a basis for developing these local priorities and actions that will be developed by the theme groups. These will be considered and refined by an autumn Community Conference before moving to a draft Sustainable Community Strategy.

### **3. Rugby LSP (currently Rugby Forward)**

- 3.1 The Rugby Forward Board last met on the 28 February 2007. There was a generally held view that the LSP was no longer fit for purpose as constituted and a recognition of the need to streamline the Rugby LSP and to put in place the necessary structures and processes to refocus the organisation and enable it to achieve its desired outcomes with regards to strategic and partnership working in the Borough. This, together with the changing partnership framework in which the Rugby LSP is operating, both nationally and in Warwickshire, have provided the catalyst to review the structure and governance arrangements.
- 3.2 As a result, and based on discussions held over recent months with key partners, the following structures are proposed for the Rugby LSP;
- Management Board (possibly supported by an Officer Coordinating Group – which is not seen as part of the formal structure)
  - 6 Theme Groups / Partnerships mirroring the blocks of the LAA
  - LSP Advisory Forum
- Support to the LSP will be shared equally between the Borough Council and the County Council as part of a new approach to joint working.

- 3.3 Members of the Management Board are expected to be of sufficient seniority to be able to make decisions on behalf of their organisation and to allocate appropriate resources, or to be able to ensure that all necessary approvals have been obtained in advance. It is proposed that membership of the restructured Management Board is as follows;

<b>Nominating Body</b>	<b>Representatives</b>
Rugby Borough Council	1 x elected member representative, supported by a non voting lead officer
Warwickshire County Council	1 x elected member representative, supported by a non voting lead officer
Warwickshire Police / Police Authority	1 x representative
Warwickshire PCT	1 x representative
Voluntary & Community Sector	1 x representative
Education / Learning Sector	1 representative
Chamber of Commerce	1 representative
Warwickshire Association of Local Councils	1 representative
<b>Total</b>	<b>8</b>

\* A standing invitation will also be made to a representative of the Government Office for the West Midlands in a non-voting advisory capacity.

- 3.4 Six of the board members will be linked to one of the six themes within the Warwickshire Local Area Agreement / the Rugby Sustainable Community Strategy. The Chair will not be linked to a specific theme.
- 3.5 It is proposed that six theme groups / partnerships will be established, in alignment with both the themes of the Rugby Sustainable Community Strategy and the LAA themed blocks:
- Children & Young People
  - Stronger Communities
  - Safe Communities
  - Healthy Communities & Older People
  - Economic Development and Enterprise
  - Climate Change and the Environment
- 3.6 Membership of the theme groups will be determined by the theme groups themselves, subject to approval by the Management Board. It is proposed that the detailed role of the themed groups follows the terms of reference as endorsed by the Task and Finish Group and the Public Service Board.
- 3.6 It is also proposed to establish an Advisory Forum, made up of a wider cross section of organisations / community representatives whose role would be to support and advise the LSP Management Board in its delivery of the objectives in the Rugby Sustainable Community Strategy and the local delivery of objectives in the Warwickshire LAA. The forum would act as a consultative body and 'sounding board' to assist the LSP board in developing an appropriate vision for the Borough and in delivering that vision.

3.7 The LSP has been working on the development of a new Sustainable Community Strategy for Rugby (2007-2010) which has been aligned with the Warwickshire Local Area Agreement and includes the six themes, which match the six blocks within the LAA. It is recognised in its present form that the Sustainable Community Strategy provides a sound basis for future discussion and development but requires refining and adoption by a new LSP Management Board. The draft Strategy is therefore currently with key partners for consideration and endorsement on this basis. The delivery of the Sustainable Community Strategy will be a key action for the Rugby Local Strategic Partnership.

#### 4. Stratford LSP

4.1 The Stratford LSP has completed its restructuring process and is now focusing efforts on making sure that the new partnership is working effectively and that the new theme groups are developing.

4.2 The newly structured LSP has adopted a terms of reference and has a Core Group with representatives as follows;

<b>Nominating Body</b>	<b>Representatives</b>
Stratford on Avon District Council	1 x representative
Warwickshire County Council	1 x representative
Warwickshire Police	1 x representative
Warwickshire PCT	1 x representative
Stratford Council for Voluntary Services	1 x representative
Coventry and Warwickshire Learning & Skills Council	1 representative
Warwickshire and West Midlands Association of Local Councils	1 representative
Six district level themed groups	6 – 1 x senior representative from each of the six themed groups
<b>Total</b>	<b>13</b>

\*The Core Group shall be able co-opt up to a maximum of 2 non voting members.

4.3 In addition, the LSP has six theme groups, based on the six LAA themes. Each group is considering a standard terms of reference and adapting it to suit their own particular circumstances. The aim is for the theme groups to be strategic groups with actions being undertaken by task & finish groups. Each themed group is represented on the Core Group. In addition, the respective District Council Portfolio holders who sit on the district themed groups also sit on the corresponding county wide themed partnerships.

4.4 The theme groups are currently completing their action plans for 2007/08 and are being encouraged to start thinking about their action plans for 2008/09 and their three year strategic plans. These will take account of LAA and Community Plan priorities. The Partnership will also be preparing a new Sustainable Community Strategy beginning in January 2008 with aim of completing the process by September 2008.

## 5. Nuneaton and Bedworth LSP

5.1 The LSP is still undertaking its review process. The current membership of the LSP Executive Board is set out below, however the LSP is intending to “refresh” membership soon, to also include Chairs of the themed groups in line with changes to the wider LSP governance arrangements.

<b>Nominating Body</b>	<b>Representatives</b>
Nuneaton and Bedworth Council	2 x representatives (Cllr Ian Lloyd and NBBC Regeneration Manager)
Warwickshire County Council	3 ? x representatives (Cllr Richard Chattaway, WCC Area Manager, and WCC Head of Young People’s Services )
Warwickshire Police	1 x representative
Warwickshire PCT	1 x representative
Warwickshire Fire and Rescue Service	1 x representative
Coventry and Warwickshire Learning & Skills Council	1 representative
The Chamber of Commerce	
Job Centre Plus	1 representative
Coventry and Warwickshire Connexions	6 – 1 x senior representative from each of the six themed groups
Advantage West Midlands	
<b>Total</b>	<b>13</b>

5.2 The LSP currently has 4 Themed Groups;

- **Stronger Borough** - incorporating sub themes: (i) Supporting Communities, (ii) Housing, (iii) Learning and also incorporating the Community Involvement Forum
- **Safer Borough**
- **Healthier Borough**
- **Sustainable Borough** – incorporating (i) Environment, (ii) Travel and Accessibility, (iii) Town Centres and Economic Development

- 5.3 In addition, the LSP has an Advisory Group made up of the current Chairs of the four Themed Groups, the WCC Area Manager, NBBC Regeneration Manager, Pride in Camp Hill Project Director and NBBC Corporate Director (Chair).
- 5.4 The membership and role of the themed groups and the advisory group is also currently under review.
- 5.5 The LSP also has a Community Involvement Forum. This sits within the Stronger Block and meets 6 times a year to engage local people in the work of the Stronger Block and the wider LSP. This body also links with the Community Workers Network, which has links to fora such as the Extended Service Clusters. The Forum also links with bodies such as the Disability Forum and The Older Peoples Forum.
- 5.6 The Borough Council has just reviewed and published its new Sustainable Community Strategy for 2007 –2021 and is dovetailing its arrangements into delivery of the LAA locally with the strategy using the Theme Groups and their delivery mechanisms as the main driver. The arrangements for this are currently being revised and reviewed in accordance with the recommendations from the LAA Task and Finish Group.

## 6. North Warwickshire LSP (the NW Community Partnership)

- 6.1 The LSP is still undertaking its review process. The current Community Partnership Board has the following membership;

<b>Nominating Body</b>	<b>Representatives</b>
North Warwickshire Borough Council	13 x representatives-Jerry Hutchinson, Chief Executive, Councillors Hayfield, May, Phillips, Officers-Robert Beggs, Paul Roberts, Zoe Evans, Fran Poole, Cheryl Bridges, Clare Eggington, Kirstie Lowerie, Simon Powell, Julie Taylor
Warwickshire County Council	9 x representatives-Dave Clarke, Director of Resources, Councillors Moss, Sweet and Fowler, Officers-Janet Neale (CYP), Bill Basra, Andy Clarke, Richard Tuck, Peter Thompson
LSC/Higher Education	2 x representative Torin Spence (LSC), Rob Thompson (NWAHC)
T&PC	4 x representative Howard Vero, Judy Vero, Dr Bland, Sue Healy,
Business	1 x representative Jason Reakes (BMW)
VCS	6 x representative Jane White Volunteers Centre, Iris Filmer (Older people), Kay Wilson (WRCC), Doreen

	Parkinson (Beeline), Julie Holmes (Victim Support), Kate Morrison (NWCVS)
Warwickshire Police	1 x representative Mike Naughton
Warwickshire NHS	1 x representative Terry Leather
<b>Total</b>	<b>37</b>

- 6.2 The LSP has seven well established Theme Groups;
- Children Young People and their Families
  - Community Life (which includes (i) voluntary and community activity, (ii) choice, access and transport and (iii) decent and affordable housing)
  - Education and Lifelong Learning
  - Environment
  - Health and Wellbeing
  - Local Economy
  - Safer Communities
- 6.3 In addition, the LSP has an officer led co-ordinating group which supports the Partnership Board and a Chairs/ Lead Officers Group which meets quarterly and aims to further reinforce management arrangements, work on cross cutting initiatives and improve communication between those officers who provide general secretariat support to the LSP.
- 6.4 At its meeting in March 2007, the LSP agreed that the existing LSP structure as outline above would be retained but that it would be reconsidered in line with the development of the next Sustainable Community Strategy and the establishment of the LAA. It was agreed that this approach should include a review of the terms of reference for the partnership board and a refresh of the membership of all groups within the LSP.
- 6.2 Since that meeting and as part of the WMLGA/GOWM supported initiative 'Learning to Deliver', the brief for the review has been expanded and now seeks to ascertain the current effectiveness and inclusivity of the LSP in the context of
- Structure
  - Constitution
  - Roles and responsibilities
  - Membership
  - Councillors
  - Linkages with localities.
- 6.3 The basis for the review is an Improvement Plan which was submitted as part of the Learning to Deliver initiative and which was approved by the LSP in June 2007. The fundamental objective underpinning the action plan is to review the LSP to help both local authorities and other agencies involved in partnerships and practices to ensure they are functioning effectively and

inclusively and are continuing to deliver the stated aims and objectives of the North Warwickshire Sustainable Community Plan and vision.

- 6.4 It is envisaged that the review will result in recommendations for improvement to ensure that the LSP is inclusive, effective and fit for purpose to meet the challenges set by the Community Plan and also the wider strategic agenda set by the Local Government White Paper (Strong and Prosperous Communities) and the Warwickshire LAA. The timescales are for completion of the review by December 2007.

## **7. Conclusions**

- 7.1 This report sets out the progress made by each of the LSPs in reviewing their governance arrangements. All LSPs have either undertaken a review of their current arrangements or are currently in the process of doing so (as in the case of Nuneaton and Bedworth, North Warwickshire and also Warwick in relation to their themed groups).
- 7.2 The LAA Governance Task and Finish Group is requested to consider this report and make any recommendations it feels appropriate to the Public Service Board for further consideration.
- 7.3 That the Public Service Board considers the contents of this report and any verbal recommendations from the LAA Governance Task and Finish Group.

David Carter  
Strategic Director of Performance and Development  
Warwickshire County Council

**Agenda 9****Warwickshire Public Service Board Meeting****25<sup>th</sup> September 2007****MID YEAR REVIEW AND DEVELOPMENT OF THE NEW LAA****Recommendation:**

The Board:

- a. Notes the contents of the Report
- b. Agrees the processes and timescales described for undertaking the mid year review of the LAA and the preparation of the new LAA
- c. Requests Block Leaders and partners to commence the mid year review immediately and to use the opportunity given by the review to begin the process of considering the new LAA

**1. Introduction**

- 1.1 The Government Office West Midlands (GOWM) will undertake a mid year review of the LAA with reference to half year performance outputs. The review should commence in October 2007 once the Quarter 2 performance information is available and should be completed by the end of November 2007.
- 1.2 The expectation is that there will be no formal end of year 'review and refresh' process but that this will become the negotiation of the 'new LAA'. The mid year review therefore presents the opportunity to start the process of considering the new LAA for 2008.
- 1.3 This report brings together issues relating to both the mid year review and the new LAA. In particular:
  - Paragraphs 2 -3 of the report describes the processes and timescales required to be followed for the mid year review
  - Appendix A sets out a proposed template for the mid year review of each of the six LAA Blocks
  - Appendix B sets out an outline format for the mid year review self assessment report
  - Paragraphs 4-5 of the report describes the processes and timescales to be followed for the production of 'the new LAA'
  - Appendix C sets out a template to be followed to be considered by the Block Leaders in initially considering the priorities for the new LAA.
  - Appendix D sets out a timetable for both the mid year review and the production of the new LAA



- 1.4 The report is largely informed by the work of our NRA Adviser (Rachel Mann) and results from research undertaken by her and discussions that she has had with GOWM

## 2. Mid Year Review

- 2.1 This is the first 6 month review of the Warwickshire Local Area Agreement (LAA). The purpose of the review is to assess whether we are on track to deliver the outcomes we set out to achieve through the vehicle of the LAA and its partnership arrangements. The review should take the form of a rigorous self-assessment undertaken through the Block Theme Groups, with partners and via the Public Service Board and its Advisory Forum, leading to a submission to GOWM.
- 2.2 This self assessment should aim to address a number of key objectives for the review process, as outlined by the Government. This will involve:
- Assessing the latest progress towards the individual outcomes in LAA
  - Addressing any gaps in outcomes, indicators, baselines, targets, milestones and data and any actions needed to address under-performance
- and
- Highlighting good practice and identifying what difference the introduction of the LAA has made to date.
- 2.3 It should be noted that many indicators are measured annually - true indicators of performance will not therefore be evident until at least the end of the first full year. Reporting for others (such as Key Stage results) does not necessarily coincide with LAA reporting time frames and in some cases performance across the year is erratic. Regular performance monitoring will improve trend analysis to provide a more robust and substantive assessment of performance.
- 2.4 In addition to the formal external review process with the Government Office, the six month review provides a timely opportunity for the partnership to reflect on progress and to use the outcome of the self assessment process to inform the development of Warwickshire's new LAA under the government's development of new LAAs from 2008.

## 3. Approach to the Mid Year Review

- 3.1 GOWM have indicated that they will use the approach recommended by CLG and informed by 6 monthly reviews to date from previous round LAAs. It is worth noting what GOWM will be required to report on to central government. In brief this will be:
- Outcomes at risk of not being achieved
  - Significant gaps in indicators, targets, trajectories or data – **and** unclear how/when gaps to be addressed
  - Excellent results

3.2 The following points are relevant:

- The mid year review should be clearly recognised as being a Partnership review, not simply a review by the County Council as the accountable body. It is therefore important that partnership boards/County theme groups are part of self-assessment process
- The 6 monthly review should not be seen as an additional workload for theme groups or the PSB, it should be part of the LAA's routine performance management
- Many of the targets will have no meaningful 6 monthly data (e.g. those derived from annual surveys), block leads will therefore need to consider how to assess risk of achievement and direction of travel against these. Assessment of progress should not just be where have we got to in 6 months but what is the end of year prediction
- The review provides a timely opportunity to inform the priorities for new style 2008 LAA and start the process of thinking about the priorities to be included

3.3 Chairs and block leads for each countywide theme group should be given as much notice as possible of the requirements of the 6 month review and their responsibilities to provide the performance information and narrative for their block. The theme groups have begun to set schedules of meetings for the year – where these do not coincide with the timetable for the 6 month review chairs and block leads need to determine how they will engage partners in the review

3.4 Chairs and block leads should at the same time be asked to ensure that their theme groups consider how the 6 month review can kick-start the process of determining the new priorities which will form the new style LAA in 2008

3.5 The format for Blocks / The Groups conducting the Review should:

a) Take the form of a table showing for each outcome the

- i. Indicators
- ii. Baselines
- iii. Targets
- iv. Milestones
- v. Most recent performance data  
or where these are missing clear but brief explanation of why and what will be done, by when, to remedy this
- vi. self assessment of level of risk to achieving the targets
- vii. direction of travel – simple arrow system

b) Include a narrative overview containing:

- i. Any further necessary explanation of the self-assessment
- ii. Clear explanation of what is being done to address 'red risks' and assessment of residual risk after this action is taken. This should be as clear as possible about where the key risks to achieving outcomes lie, especially outcomes of key importance to the partnership and mandatory ones, and what is being done to mitigate these risks and improve performance

- iii. Any other issues to raise with GO or for GO to raise with central government, such as continuing barriers to achievement of targets that GO or central government might be able to address

3.6 Taking all of this into account, the Board is asked to consider and comment on:

- The proposed format for each of the Blocks to follow - Appendix A to this report.
- An outline of the proposed format for the overall self-assessment report - Appendix B to this Report
- The template for completion by each of the Blocks in order to enable them to start the process of considering the New LAA. – Appendix C to this Report

#### **4. The new LAA**

- 4.1 The White Paper *“Strong and Prosperous Communities”* published last October proposes a more significant role for LAAs as the key to a new relationship with Central Government. In consequence, there will be some significant changes to the form of LAAs. The Government has subsequently announced that it wishes to see new LAAs across the whole country from July 2008, thus connecting LAAs to the cycle of Comprehensive Spending Reviews.
- 4.2 The core of the new LAA will be a set of no more than 35 improvement targets, together with 18 statutory educational and early years targets, covering the period 2008-2011. These targets will be drawn from a new set of approximately 200 national indicators (yet to be published) This national indicator set is to be based on the national priorities that are being developed as part of the Comprehensive Spending Review.
- 4.3 The 200 indicators are intended to cover all requirements for reporting to Government on the delivery of services by local authorities, either alone or in partnership with others, and are a considerable reduction in the current reporting requirements (through Best Value Performance Indicators and all sorts of other indicators). However, the full set of national indicators will probably not be known until some time later in the year (latest information on this is that the indicator list will be published at the same time as the Comprehensive Spending Review)
- 4.4 The selection and negotiation of the 35 indicators in the new LAA will be based on the local partners’ assessment of priorities, GOWMs local knowledge of the county, and Central Government direction.
- 4.5 The present LAA contains many more than 35 indicators, so the selection of 35 implies a considerable slimming down. However, new LAAs can also include local targets that are agreed between the partners, but are not agreed with and reported to Central Government.
- 4.6 Nothing in these changes affects the existing “reward element” targets which are fixed for the three years 2006-2009. However, we do not know yet

whether there will be a reward element in the new LAAs and, if so, what form it will take.

4.7 According to CLG Guidance:

- **Place Shaping** - Local Area Agreements are about 'what sort of place you want to live in'. They are about setting the strategic direction and focusing on the priorities that will make your town, city or community a better place to be. They are about place-shaping. LAAs will continue to be three-year agreements with priorities agreed between all the main public sector agencies working in the area and with central Government. This will mean everyone working together to have the right evidence to know what these priorities are. But these should not just be decided between public sector agencies. Everyone should have the opportunity to say what matter most to them.
- **There should be more emphasis on area based service delivery** - a package of measures which mean stronger partnership working, alignment of local government performance management arrangements with that of partner agencies and replacement of authority-based inspection with an area-based assessment of risks to service delivery (The Comprehensive Area Assessment);
- **There should be more freedom in spending decisions** - the local authority will be able to make decisions about spending priorities with partners locally without these being conditioned by centrally imposed targets. The presumption will be against ringfencing grants unless there are strong reasons for doing so and these will be made public.

4.8 In addition the passage of the Local Government and Public Involvement in Health Bill will place a statutory requirement on the local authority to develop an LAA and duties on named partners to co-operate with the authority. Councils will also be able to agree local targets with partners that will not need to be reported to central government but which will have the same status as targets negotiated with central government.

4.9 The following points have been collated from a range of sources including: discussion with GO; review of guidance to date from CLG; review of web-published information from pilot feasibility testing authorities; conversation with one of the County feasibility testing pilots; discussion with Neighbourhood renewal unit.

- Elected Members need to be actively engaged in leading the improvement debate – developing the priorities should not be just an officer led activity
- There needs to be a balance between long term ambition for the area and addressing current performance issues – this means that the selection of targets should be based on performance and priority (you can't just drop a target/indicator because you haven't performed well on it!)
- LAAs should not be constrained by current blocks and themes – cross cutting themes must be built more strongly into the LAA (particularly economic development, housing and deprivation)
- Agreeing the 35 priorities will not be easy and time must be allowed
- There is no need to wait for the guidance to develop the process

- This is an opportunity to consider 'what do you want to keep – what do you want to throw out – what do you want to add in'? This should provide the opportunity to negotiate out of any LAA mandatory indicators that are not relevant to the area
- Evidence will need to be given for why these are our 35(+) priorities and why others are not
- Priorities and targets included will need to be baselined
- Although the emphasis is away from blocks in terms of determining priorities, there is no indication that we will have to undo our governance/delivery structures

#### **5. Issues for consideration/discussion for development of the new LAA**

- Block leads could consult, as part of the mid year review on what partners would like to keep in, would like to throw out, would like to add in to the new LAA. This could then feed into a number of events/discussions both within and across the current blocks
  - Elected Members are now becoming more actively involved in the LAA particularly as chairs and members of the county theme groups, LSPs and district theme groups – an event could be held for all of these elected members to discuss the new LAA and seek their views on priorities
  - A desk top review of the LAA could be undertaken to identify any outcomes from different blocks that could be combined into a single priority in the new LAA ( for example one of the feasibility testing pilots instead of having an anti-social behaviour target within a formal 'safer and stronger communities' block, will have a target on support for young people)
  - The narrowing the gap work that is planned will feed very well into the development of the new LAA (depending on timescales) and fit well with maintaining the emphasis in the LAA on narrowing the gap and focussing on vulnerable communities

#### **6. Timetable for the mid year review and New LAA**

A proposed timetable is attached as Appendix D to this report

Nick Gower Johnson  
County Partnerships Manager  
Warwickshire County Council  
14<sup>th</sup> September 2007

## Appendix A

**TEMPLATE FOR THE WARWICKSHIRE LAA 6 MONTH REVIEW  
APRIL – SEPTEMBER 2007**

<b>BLOCK NAME (Insert eg Children and Young People)</b>				
<p><b>Summary of progress to date</b> Please include a general commentary on the delivery of the outcomes within the block. The summary should focus on delivery, not on infrastructure or process but on achievement of the delivery plan.</p> <p>This summary should also highlight good practice and innovation that has been a result of the LAA</p>				
<p><b>Key performance issues</b> (<i>this section is intended to be an exception report outlining areas of concern from the quarter 2 performance data ie the indicators <b>failing to achieve targets</b> and/or those that have a <b>deteriorating direction of travel</b></i>)</p>				
Outcome reference	Measure/indicator	Performance	Issues/milestone analysis	Improvement plan
Eg CYP 1	From the LAA	From the summary of Q2 – ie risk rating and direction of travel This will show: <u>Performance</u> <ul style="list-style-type: none"> <li>• Below performance</li> </ul> <b>And/or</b> <u>Direction of travel</u> <ul style="list-style-type: none"> <li>• Improving</li> <li>• Deteriorating</li> <li>• Static</li> </ul>	Please provide a commentary on the key issues that are affecting performance and delivery. This should include an analysis of key milestones included in the delivery plan and progress towards them.	Please indicate actions and plans that are in place to correct performance and achieve targets and milestones.  Please include a year end prediction of whether the target will be back on track.
CYP 5				
Add extra rows as necessary				

## Appendix B

### WARWICKSHIRE LOCAL AREA AGREEMENT - 6 MONTH REVIEW APRIL- SEPTEMBER 2007

#### Proposed format for the self assessment report

Suggested headings:

#### 1 Introduction

#### 2 What is the Partnership trying to achieve?

#### 3 What is the capacity of the partnership to deliver what it is trying to achieve?

#### 4 What has been achieved?

##### 4.1 Summary of performance

Suggest a summary table showing overall position with indicators

Table summarising number of indicators in the Warwickshire LAA against quarter 2 performance

Block	Number of indicators		How many can be reported this quarter	Number performing above/within target	Number performing below target	Number with data unavailable for Q2
C&YP	LAA	xx	xx	x measures y milestones	x measures y milestones	x
	LPSA	xx	xx			
HCOP	LAA	xx	xx			
	LPSA					
etc	LAA					
	LPSA					
etc						
total						

Some commentary about overall position.

##### 4.2 Detailed performance

Templates for each section: 6 blocks

**Appendix:** Performance data. This will be the full Q2 performance data for all indicators. This should show risk rating shown by a symbol/colour (on target,

exceeding target, below target), and the other a progress column – shown by arrows (improving: up, static: straight, deteriorating: down)

#### **4.2 Cross cutting issues**

#### **4.3 Narrowing the gap –**

#### **5. Financial summary**



## Appendix C

### DEVELOPING THE NEW LAA FOR WARWICKSHIRE

There will be no formal 'refresh' process for the current LAA as this will now become the negotiation of the new LAA for 2008. The mid year review therefore presents the opportunity to start the process of considering the new LAA.

**Bearing in mind the following comments please give thoughts from your block/partnerships in the table. These views should represent partners collectively.**

- The new LAAs should have a strong sense of place – based on need and engagement
- There needs to be a balance between long term ambition for the area and addressing current performance issues – this means that the selection of targets should be based on performance and priority - targets/indicators cannot be dropped simply because performance is not good
- The new LAA should not be constrained by current blocks and themes – so please include views across all blocks
- Evidence will need to be given for why the priorities were chosen and why others were not
- Priorities and targets included will need to be baselined, with evidence of what is being done

<b>What are the key priorities/outcomes in the current LAA that you would like to keep in the new LAA?</b>	<u><b>Keep in</b></u>	Please give a brief explanation why
<b>What are the key priorities/outcomes in the current LAA that you would like throw out?</b>	<u><b>Throw out</b></u>	Please give a brief explanation why
<b>What are the key priorities/outcomes in the current LAA that you would like to add in to the new LAA?</b>	<u><b>Add in</b></u>	Please give a brief explanation why

## Appendix D

## Timetable for 6 month review and development of new LAA for Warwickshire

	September	October	November	December	January/ February	March	April/May	June
<b>Review of current LAA</b>	Self-assessment template issued to blocks  PSB initial discussion re new LAA	Quarter 2 performance analysis and completion of template. Block meetings to confirm self assessment  200 national indicators issued	PSB meeting considers Q2 performance, 6 month review self-assessment and first draft of 35 priorities	Meeting with Government Office re review				
<b>Development of new LAA</b>	Questions for new LAA issued to blocks/partnerships	Consideration of new LAA priorities including: <ul style="list-style-type: none"> <li>• Responses from blocks &amp; partnerships</li> <li>• Event for elected Members</li> <li>• Advisory forum</li> </ul>		Refinement of 35 priorities, baselining, targets.  Start negotiation stage with GO	Final drafts, detailed negotiation and refinement	Agreement between Warwickshire and GO	GO submits and clears with government departments	Sign off by Ministers

## Report to the Warwickshire Public Service Board

25 September 2007

### 2008/09 Budget Planning Framework

#### Recommendation

That the Public Service Board approves the 2008/09 Budget Planning Framework outlined in paragraph 4.3 and requests that the Themed Blocks comment on the potential use of LAA Pooled Grant in 2008/09 and 2009/10 in light of the framework, reporting back to the meeting of the Public Service Board at their meeting on 29 November 2007.

## 1 Introduction

- 1.1 The report "Mid Year Review and the Development of the New LAA" elsewhere on today's agenda seeks agreement to the process for developing the new LAA for 2008 onwards. If the process is agreed the PSB will receive reports to its November meeting on the responses from blocks and partnerships on their views for the new LAA priorities. Closely linked to this is the consideration of any resource requirements for the delivery of the new LAA priorities. November is also the time when individual partner organisations will be beginning detailed consideration of their budget plans for future years.
- 1.2 Both of these requirements mean the PSB will need to begin to develop its initial views on the use of any available LAA Pooled Grant to deliver the LAA in 2008/09 and beyond at its November meeting, allowing partners to build this into their local planning processes.
- 1.3 To ensure this is done in an informed and effective way, this report seeks the PSBs approval to a framework of budget principles against which each of the Block Leaders and partners should commence consideration of the financial issues they face in delivering the LAA priorities.

## 2 Current Financial Planning Arrangements

- 2.1 In this the first year of the LAA the approach adopted by the PSB to financial planning was as follows:
  - Automatically pooled funds were re-divided back into the previous funding streams along the lines of the pre-LAA allocations.
  - The PSB would not seek to pool additional funds through the LAA at this transitional stage until governance issues were more firmly established.

- LAA pooled funding could not be guaranteed beyond 2007/08 and therefore no additional contractual commitments reliant on LAA pooled grant should be entered into.
- In signing up to the outcomes in the LAA partners were implicitly confirming that they had sufficient mainstream/aligned funding to meet the agreed outcomes.

2.2 This minimalist approach had the advantage of transparency, helping to maintain and develop partnership relationships. It also meant the LAA did not need to develop an over-arching bureaucracy that would oversee partners' use of their own resources to deliver the LAA outcomes. On the more negative side it did however mean there was limited opportunity to consider how resources could be best applied to meet any shared emerging priorities.

### **3 Resources Available to the PSB**

3.1 In the current year the LAA Pooled Grant is £9.371 million. In addition partners are using their own resources to support the delivery of the LAA outcomes. For 2008/09 there is currently no certainty over the level of LAA Pooled Grant. It is known that grant funding for the former Safer and Stronger Communities Fund (now part of the LAA Pooled Grant) was only guaranteed until the end of 2007/08. Also there are indications that the pooling of additional government grants will be announced as part of the Comprehensive Spending Review in October.

3.2 It will be the November meeting of the PSB before any detailed assessment of the likely level of resources is possible. It is at this point that the PSB and blocks will be able to begin more detailed consideration of the financial planning and budgetary issues for the new LAA. However, at the time block leaders/partners are beginning to think about priorities for the new LAA it is worthwhile giving some initial thought to the likely resourcing issues.

### **4 Financial Planning Framework**

4.1 The core of the New LAA will be the 35 indicators, together with 18 statutory educational and early years targets, based on local partners' assessment of priorities. The purpose of the LAA Pooled Grant is to support the delivery of these priorities and the financial planning framework needs to promote this. However, it needs to be recognised that the operation of the LAA is still in its infancy and partners have traditionally been using some of the grants now included in the LAA Pooled Grant to provide mainstream services.

4.2 It is therefore proposed that in considering the development of the new LAA the PSB also considers a new financial planning framework that would support its delivery. The framework needs to balance the level of development of the partnership, the desire for the LAA to make a real difference alongside concerns about the potential impact locally of the PSBs resourcing decisions.

4.3 It is therefore proposed that the PSB adopts a medium term financial planning framework as follows:

- Priority for the allocation of Pooled LAA Grant will be delivery of the priorities/outcomes of the new LAA.
- By agreeing to the outcomes of the new LAA partners are implicitly confirming that they will continue to use existing aligned/mainstream resources to meet the agreed outcomes.
- The pooling of additional funds through the LAA will be considered on a case-by-case basis in light of the views and comments from the blocks/partners.
- A flexible approach to the redirection of resources to the delivery of new priorities/outcomes will be adopted to ensure:
  - Partners have time to plan/manage any redirection of resources.
  - Partners are able to meet pre-existing contractual commitments. (This is especially important for any new grants that may be pooled as part of the 2007 Comprehensive Spending Review).

## **5 Implementation of the Framework**

- 5.1 As has been outlined above it is expected that by the November meeting of the PSB a full assessment of the likely level of resources available to the PSB will be possible. At this time the PSB will also be considering the first draft of the 35 priorities for the new LAA. It is therefore necessary to collect some baseline data on which the PSB can begin to consider the allocation of resources towards the delivery of the new LAA.
- 5.2 Therefore as well as considering the priorities for the new LAA block leads and block lead finance officers are also asked to consider:
- What are the proposals for considering the redirection of LAA Pooled Grant to deliver the priorities?
  - Are there any areas where the redirection of LAA pooled grant cannot be considered?
  - Are there any areas where additional resources could provide measurable stretch outcomes?

In each case a brief explanation of why is needed.

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